



Open  
Government  
Partnership



# KADUNA OPEN GOVERNMENT PARTNERSHIP



STATE ACTION PLAN - 2018-2020

# TABLE OF CONTENTS



|  |    |
|--|----|
| TABLE OF CONTENT .....                             | 2  |
| LIST OF ACRONYMS.....                              | 4  |
| FOREWORD.....                                      | 6  |
| ACKNOWLEDGEMENT.....                               | 8  |
| Section 1- Introduction.....                       | 9  |
| Preparation of the Kaduna Action Plan.....         | 11 |
| Section 2 – Kaduna Open Government Initiative..... | 13 |
| Fiscal Transparency.....                           | 14 |
| Public Procurement Law:.....                       | 15 |
| Improving Tax Revenue Generation.....              | 15 |
| Ease of Doing Business:.....                       | 16 |
| Access to Information.....                         | 16 |
| Citizens Engagement.....                           | 16 |
| SMS Toll Line:.....                                | 17 |

|   |    |
|---|----|
| Call Center:.....   | 17 |
| Section 3: Methodology.....   | 18 |
| Section 4: Commitments and the Technical Working Groups.....            | 20 |
| Commitment 1: .....   | 21 |
| Commitment 2:.....  | 23 |
| Commitment 3:.....  | 25 |
| Commitment 4:.....  | 27 |
| Commitment 5:.....  | 29 |
| Section 5: Organogram of the State OGP Process.....                     | 32 |
| Kaduna State Action Plan Implementation and Coordination Framework..... | 34 |
| OGP Community.....  | 34 |
| State Steering Committee:.....  | 34 |
| Technical Working Group:.....   | 35 |
| OGP Secretariat Management:.....  | 35 |
| Funding:.....   | 35 |
| Section 6: Crosscutting Areas:.....                                     | 36 |
| Section 7: Local Government Areas Engagement:.....                      | 40 |
| Section 8: Result Statement:.....                                       | 42 |
| Conclusion:.....  | 44 |



# LIST OF ACRONYMS

|             |   |  |
|-------------|---|--|
| ACOMORAN    | - | Amalgamated Commercial Motorcycle Owners and Riders Association of Nigeria |
| ANAYD       | - | African Network of Adolescents & Young Person Development                  |
| BATMIS      | - | Budget and Treasury Management Information System                          |
| CAPP        | - | Community Action for Popular Participation                                 |
| CERSDOV     | - | Centre for Study & Resolution of Domestic Violence                         |
| CFA         | - | Citizen Feedback App   |
| CLAPED      | - | Coalition of Associations for Leadership, Peace, Empowerment & Development |
| CODE        | - | Connected Development  |
| CoLAB       | - | Co-creation LAB  |
| CPS         | - | Citizens Perception Survey   |
| CSOs        | - | Civil Society Organizations  |
| DCDP        | - |  |
| DFID        | - | Department for International Development                                   |
| e-CAPH      | - | Enhancing Community Action for Peace & Better health Initiatives           |
| ECP         | - | Engaged Citizens Pillar  |
| FMOJ        | - | Federal Ministry of Justice  |
| FOI         | - | Freedom of Information   |
| HERFON      | - | Health Reform Organisation of Nigeria                                      |
| ICoVAP      | - | Initiative for Collective Voices, Accountability and Progress              |
| ICT         | - | Information and Communication Technology                                   |
| ICOVAP      | - | Initiative for Collective Voice, Accountability and Progress               |
| ICWYI       | - | I Care Women and Youth Initiatives   |
| IGR         | - | Internally Generated Revenue   |
| IMP         | - | Independent Monitoring and Evaluation Project                              |
| JONAP       | - | Joint National Association of Persons with Disability                      |
| KADCCIMA    | - | Kaduna Chamber of Commerce Industry Mines and Agriculture                  |
| KADFAMA     | - | Kaduna Facility Management Agency  |
| KADIPA      | - | Kaduna Investment Promotion Agency   |
| KADIRS      | - | Kaduna Internal Revenue Service  |
| KADMAM      | - | Kaduna State Maternal Accountability Mechanism                             |
| KAFCARE     | - | KAF Care Foundation  |
| KAP         | - | Kaduna Action Plan   |
| KADPPA      | - | Kaduna Public Procurement Authority  |
| KSPHCSA     | - | Kaduna State Primary Health Care State Agency                              |
| KYB         | - | Know Your Budget   |
| LEADS - NIG | - | League of Democratic Women   |
| LANW        | - | Legal Awareness for Nigerian Women   |
| MAN         | - | Manufacturers Association of Nigeria                                       |
| MEMCOS      | - | MTNN Employee Multipurpose Cooperative Society                             |
| MoLG        | - | Ministry for Local Government  |
| MoWASD      | - | Ministry of Women Affairs & Social Development                             |
| MULAC       | - | Muslim League of Accountability Coalition                                  |
| NASME       | - | Nigerian Association of Small and Medium Enterprise                        |



|         |   |  |
|---------|---|--|
| NASSI   | - | National Association of Small Scale Industries |
| NBA/SBL | - | Nigeria Bar Association/SBL                    |
| NUJ     | - | Nigeria Union of Journalist                    |
| OCDS    | - | Open Contracting Data Standard                 |
| OGP     | - | Open Government Partnership                    |
| PERL    | - | Partnership to Engage, Reform & Learn          |
| PFM     | - | Public Financial Management                    |
| SLA     | - | Service Level Agreement                        |
| SSC     | - | State Steering Committee                       |
| TAT     | - | Tax Appeal Tribunal                            |
| TSA     | - | Treasury Single Account                        |
| TWGs    | - | Technical Working Groups                       |
| YALI    | - | Young African Leaders Initiatives              |
| YES     | - | Youth Employment Strategy for Good initiatives |
| ZDA     | - | Zaria Development Association                  |

# FOREWORD



From the inception of this administration in May 2015, we have made concerted effort to promote engagement with all citizens on issues of governance, planning, budget and infrastructure. A citizen perception survey about government was conducted in mid-2015 and the result indicated that large segments of the people were unhappy with the way government was run by previous administrations. Citizens Perception Survey (CPS) is a household survey that tracks' perception on accountability, governance and service delivery

The survey we conducted was supported by our partner, the Department for International Development (DFID) and implemented by the Independent Monitoring and Evaluation Project (IMP). To correct the anomalies in governance and ensure that the people who are the ultimate stakeholders in determining how their resources should be utilized, the Kaduna State Government indicated

interest to join the Open Government Partnership, a step the Federal Government also took.

Kaduna state has now fully joined the Open Government Partnership. This will further entrench our commitment to promoting fiscal responsibility, access to information and citizens' engagement. In the development of our 2016 – 2020 Kaduna State Development Plan which is anchored on jobs, social justice and prosperity, a wide range of consultation were made with the citizens, starting in the rural areas, private sector and civil society. The document was crowd sourced and over 700 inputs were received from local, national and international sources. The document reflects the desire of the people and is being actualized through our annual budgets.

Starting from 2015, and preparatory to its first budget, a town hall meeting was held and the draft budget was presented to the public for scrutiny and suggestions. At the end of the

engagement, the budget was increased with over N3billion. This was done to ensure inclusiveness and openness. Our subsequent budgets were more engaging as CSOs were parts of the process from call circular for budget input by MDAs to passage of the Appropriation Law by the State House of Assembly.

Our engagement with the citizens is not limited to the development of these policy documents but continues through the process of implementation and monitoring. Our Administration has ensured that every project to be contracted is advertised and open to bid by anyone within and outside the state regardless of political, social, religious and ethnic affiliation. We have received testimonies from people expressing their delight on our openness to contracting, since one does not need to know the governor or any top government official before being considered, in as much as they meet all criteria.

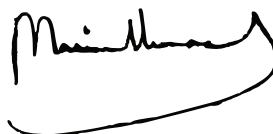
To ensure that our projects are open to citizens for monitoring and criticism, we have developed Kaduna Citizens Feedback App. The app does not only allow citizens to interact with us, but directs them to the nearest project within their locations to enable them assess the quality of work being carried out. The app is flexible and is embedded under our "Eyes and Ear Project". The project is technology based, and our Monitoring and Evaluation Officers carry out their M&E functions using android phones to capture projects. The information is transmitted to me in real

time. Thus, I can see what project is doing well and which require intervention to ensure that quality is not compromised.

Also, as part of our openness, we conduct monthly media chats where we give report of our stewardship to the people and interact with them on all issues. The platform provides assurance to the citizens that government is with them by responding to all requests, criticism and complaints within the shortest possible time.

I hope that this partnership with non-state actors will further provide our citizens the opportunity to know and understand the activities of their government.

**Nasir Ahmad el-Rufai, OFR**  
**Governor**





# ACKNOWLEDGEMENT



We are aware of the tremendous effort made in the process of the development of the Kaduna Action Plan by Civil Society, Private Sector, Development Partners and Government officials.

Therefore, we are personally committed to ensuring that our areas of commitment are comprehensively implemented for the benefit of the citizens. We assure you of our personal interest and the commitment in this process and we look forward to full implementation.

We will like to express our sincere appreciation to everyone who made the development of this plan possible. Specifically, we appreciate the effort of the Honourable Attorney General of the Federation and Minister of Justice/Co-Chair Open Government Partnership (OGP), Nigeria and the OGP Local Program office in USA for their prompt response to Kaduna State request letter for joining the OGP and the effort of the OGP in providing technical support and making this



process a success. We specially appreciate the Department for International Development (DfID) for their support through the PERL-ECP and other DfID funded programs in ensuring we have an implementable Kaduna Action Plan.

Finally, it is our desire that this co-developed plan will not be left alone to Government actors to take the lead in ensuring its implementation, but there also be co-responsibility in ensuring it is a huge success.



**Muhammad Sani Abdullahi**  
**Commissioner, Planning and**  
**Budget (Co-Chair OGP)**



**Mustapha Jumare**  
**KADMAM**  
**(Co-Chair OGP)**

## Section 1

# INTRODUCTION



12

Kaduna as an advanced region in the Northern Nigeria.



13

Since 2015 the Governor's vision is to make Kaduna great again.



17

Adopting technology for the citizens feed back.





*Kaduna is a vital channel for food supplies to neighboring countries 1.1*

### 1.1

Kaduna has been acknowledged as one of the leading economies in Northern Nigeria with abundant natural resources and a stable political system. It is considered the gateway to Northern Nigeria, located along the Lagos-Kano corridor, the main trade route between Lagos and Northern Nigeria, connecting the two largest cities in Nigeria. The main physical infrastructure supporting the corridor is Nigeria's primary North-South interstate road. It is also a vital conduit for food supplies to neighboring countries. Kaduna States has a significant industrial tradition, with a strong agribusiness potential.

reform efforts to turn around the economic situation of the State, which used to be a major industrial center. Kaduna State has the potential to become, again, engine of growth for the Northern region, with a pulling effect for both the North West region and the North East region. His Excellency, Nasir Ahmad el-Rufai elected to power in May 2015 promised to re-position the Governance process to actualize his vision to make Kaduna Great Again. Since his election, he has left no one in doubt of his Government's commitment to make governance in Kaduna State more open, accountable and responsive to citizens through several important reforms and initiatives already in place.

### 1.2

Within the North-West, Kaduna stands out as one of the most advanced on the development path, both in human capital and service delivery, which potentially makes it a regional engine of growth. The State is historically the former administrative capital of Northern Nigeria and as such continues to play a leading role in Northern Nigeria. Kaduna State can have a demonstration effect for other Northern States and can drive a change in the narrative of Northern Nigeria.



*Located along the Lagos-Kano corridor, Kaduna connects the two large cities in Nigeria 1.1*

### 1.3

Kaduna State Government has embarked on major



#### 1.4

The Governor's passion for policy reforms, led to State joining the Open Government Partnership (OGP) as the first state in Nigeria. The OGP is an international multi-stakeholder initiative focused on improving transparency, accountability, citizen participation and responsiveness to citizens through technology and innovation. It brings together government and civil society who recognize that governments are more likely to be more effective and credible when they open governance to public input and oversight. OGP provides a permanent platform to connect, empower and support state actors committed to transforming governments and societies through openness.

effectiveness of the tax system and improving the ease of doing business in the State. Similarly, it will ensure that corruption is minimised through the establishment of a public beneficial ownership register, the development of a platform for sharing information between government actors and CSOs. Under the citizen's engagement thematic area: development of a permanent dialogue mechanism between citizens and government; review of legislations around transparency and accountability issues; and the adoption of a technology-based citizens' feedback on projects and programs. The last two commitments will improve access to information by increasing compliance to the Freedom of Information Act.

### Preparation of the Kaduna Action Plan

#### 1.5

The OGP State Steering Committee (SSC) and the Technical Working Groups (TWGs) were recently constituted with the Planning and Budget Commission as the coordinating agency. As the OGP process requires 50% equal participation, a co-chair for the SSC and TWGs and their membership were nominated by the Government and the Civil Society of Kaduna State respectively. The State Steering Committee (SSC) and Technical Working Groups (TWGs) is made up of representatives of Government actors as well as Civil Society Organizations (CSOs), organized private sector and professional associations who worked together to co-create this two-year (September 2018 – August 2020) Kaduna Action Plan (KAP). The KAP aims to deepen and mainstream transparency mechanisms and citizens' engagement in the management of public resources across all sectors.

#### 1.6.

Through a consultative process between government and civil society, the SSC and the TWGs agreed to consolidate existing and new reforms within the three thematic areas in this KAP. The thematic areas are: (1) promoting fiscal transparency; (2) access to information; and, (3) citizen engagement and empowerment. The three thematic areas consist of five commitment areas.

#### 1.7.

The KAP intends to promote fiscal transparency through more citizen participation in the budget process, implementation of open contracting in the public sector, improving the efficiency and



*Citizens can now participate in the budget process and implementation of open contract.*

**Table 1: Summary of Kaduna Action Plan by Commitments**

|   |   |
|---|---|
| 1 | Ensure more effective citizens participation across the entire budget cycle   |
| 2 | Full implementation of Open Contracting data standards in the public sector.  |
| 3 | Improve the ease of doing business in Kaduna State  |
| 4 | Develop and adopt guidelines for the actualisation of the public's right to access information held by government and establish effective implementation procedures |
| 5 | Develop a Permanent Dialogue Mechanism through technology-based citizen feedback on all projects and programs.  |

**Table 1 above provides a summary of the Kaduna Action Plan commitments by thematic areas.**

## Section 2

# KADUNA OPEN GOVERNMENT INITIATIVE

## Open Government Partnership



2.1

Kaduna State Government has adopted the OGP initiative to further strengthen its transparency.



2.5

Improved tax collection process.



2.11

Kaduna State call center.





*Public scrutiny on budget performance.*



*Online publication of state budget and other tax related statements*



*Kaduna has adopted the OGP initiative to further strengthen its reform initiative scheme*

## 2.1

Since the inception of this administration in May 2015, Kaduna State began the implementation of several open government initiatives, fiscal transparency and citizens' engagement reforms. The interest to subscribe to OGP initiative by Kaduna State was conceived since 2015. The State find OGP platform as a tool to further strengthen its reform initiatives as follows;

### Fiscal Transparency

## 2.2

The Kaduna state government is strongly committed to fiscal transparency as a first step towards open government. It has also initiated the production of statistical information to inform policy making and fiscal decisions: a general household survey, a survey of the Gross State Product, an Energy audit and a demographic survey have been conducted in 2016 to provide baseline information on the state development challenge. Whereas Kaduna was ranked among the worst performers on budget transparency across Nigerian states in 2015, the government has disclosed since then a broad range

of budget documents, including on appropriations for local governments. Accordingly, the state is presently working to improve fiscal accountability in two main regards:

(1) the strengthening of external auditing, (2) public scrutiny on budget performance (both at state and local government level) and also enhanced budget credibility, both from a revenue perspective and for capital expenditure. The State also operationalizes critical Public Financial Management (PFM) reforms supported by other World Bank projects: a Budget and Treasury Management Information System (BATMIS) has been developed under the World Bank-funded Public Sector Governance Reform and Development Project and captures revenue collection to improve cash management.

## 2.3

Kaduna State has been leading reform efforts to improve fiscal sustainability. The Fiscal Sustainability Plan built on five key strategic objectives – namely, Accountability & Transparency; Increase in Public Revenue; Rationalization of Public Expenditure; Public Financial Management Reforms and Sustainable Debt. Kaduna State has already met



*The KPPA was established in 2016. Kaduna State has set up the units, procurement Planning Committees and due Process Committees.*

several commitments under the plan (e.g. publication of audited annual financing statements within 6 months of financial year-end. Online publication of state budget, implementation of Treasury Single Account, database of Kaduna State Internal Revenue Services linked to Federal Joint Tax Board, approval of Tax Codification & Consolidation Law, biometric capture of all State's civil servants to eliminate payroll fraud, establishment of Efficiency Unit and full implementation of Treasury Single Account (TSA).

## **Public Procurement Law:**

### **2.4**

Kaduna State has enacted the Public Procurement law and established a procurement regulatory agency – Kaduna Public Procurement Authority (KPPA) – in June 2016. The law has all the tenets of a good procurement system as it conforms to International standards. The State has finalized the process with the required tools to operationalize the Law. Kaduna State has set up the necessary institutions and structures such as procurement units, procurement planning committees and Due Process Committees. However, there is need to enhance the capacity of these institutions.

At the moment, it is only KPPA that is fully conversant with the requirements of the new law and it has been handholding the MDAs in performing procurement activities. Bidding opportunities and contract awards by the State are published in at least two national newspapers. The enabling law of the KPPA includes provision for complaints and appeals mechanism. As

per the provision of the Procurement Law, contract award after effectiveness of the law are contingent on availability of budgetary funds. There are fewer issues with payments for duly executed contracts as contract awards are now on availability of funds as provided for in the State Procurement Law.

## **Improving Tax Revenue Generation:**

### **2.5**

Kaduna State has been focusing on ensuring that it improves tax collection by broadening the tax base and enforcing tax compliance of registered taxpayers. It has significantly increased Internally Generated Revenue (IGR) between 2015 and 2016, i.e. by 33 percent. The State has initiated a critical reform of tax administration. It has enacted the "Kaduna State Tax (Codification and Consolidation) Law" of March 1st, 2016, which both facilitates revenue mobilization and reduces the cost of compliance for taxpayers.

This is by; (i) prohibiting the collection of cash revenues (which prevents diversion of collected taxes) and promoting automation of tax collection; (ii) centralizing all revenue collection under the Kaduna Internal Revenue Service (KADIRS), which puts an end to tax collection by tax agents a significant source of revenue diversion and extortion from taxpayers; (iii) simplifying tax payments by reducing the number of Local Government taxes from 52 to 18; and (iv) capturing the informal sector. Consequently, the state supports revenue mobilization by incentivizing: 1) increased Internally

Generated Revenue (IGR) outturn and 2) the broadening of the tax base and improvement of tax collection. By doing so, it helps enhance fiscal sustainability of Kaduna state in two complementary ways: by reducing its dependence from fiscal transfers (from the federation account); and by increasing the credibility of its budget (and consequently the execution of capital expenditure which are generally and historically the variable of adjustment to low budget performance across the states).

## Ease of Doing Business:

### 2.6

Kaduna State Government established in 2016, Kaduna Investment Promotion Agency (KADIPA), through a "Law to Establish the Kaduna Investment Promotion Agency and Other Matters Connected Therewith" (enacted on December 23rd, 2015). KADIPA has been established as a one-stop resource and coordination center for all investment related activities in the State with a focus on :

1. Improving the State business-enabling environment and
2. Attracting and facilitating new investment in the State. In that context, 49 possible investment sectors were reviewed and the following key sectors were identified by KADIPA as high potential:
  - Agriculture & Agro-allied
  - Construction & housing
  - Solid minerals & mining
  - Transport & logistics
  - Energy (with a focus on renewable energy)
  - Health
  - Manufacturing & light industry
  - Education
  - Services & ICT
  - Tourism.

. A value chain analysis undertaken completed in 2017 broadly confirms KADIPA's findings and provides further granularity. This analysis identified the following value chains as short-term high potential in Kaduna and Kano States: leather, staple crops, high value crops, poultry, ICT and renewable energy. Medium term high potential value chains include textile/cotton, meat, packaging, kaolin/ball clay & ceramics, sand glass & glass

### 2.7

KADIPA has already undertaken a process

mapping for business licensing, business premises registration, access to land, construction permits and contract agreement vetting, with the view of reducing procedural delay and transaction cost. Simplifying and automating processes also allow reducing corruption, a major constraint identified by the 2014 Enterprise Survey. As an initial and important step, a 26 reforms Decision across six MDAs has been approved by the Executive Council and was formally announced at the Kaduna Investment Conference, KADINVEST, in April 2017.

## Access to Information

### 2.8

In order to ensure that citizens have access to information about the government and other hitherto inaccessible documents, the State publish all its laws, development plans, budgets, financial report, etc. online. This act has enable citizens to know and informed about government transactions as it affect their daily life. In addition, the Executive is working on ensuring that it domesticate the freedom of information law for forwarding to the State House of Assembly for consideration and passage.

## Citizens Engagement

### 2.9

In order to interact with the citizens and allow access to public office holders, the State holds quarterly community town hall meetings with the citizens where rural dwellers express their concerns as it affects their communities. Also, the Governor host monthly phone-in radio programme to further provide engage the citizens who will sit in the comfort of their houses and make call to the Governor and bear their concerns. This radio phone-in programme has proven to be effective given that most of our citizens listen to radio. To further enhance citizens' engagement among the youth, Kaduna State Government in 2017 launch a citizen engagement platform.

The Citizen Feedback App (CFA) is a social innovation app deployed on smart phones on the Android and App Store that provides citizens with all projects and programmes within 2KM radius of their location. The CFA guides citizens to the locations of the projects and allow them to submit performance information to our central citizens' web dashboard, which housed under the State Eyes and Ears project. The Eyes and Ears PETS Platform is an innovative





*Laws and development plans are now accessible to the public Online.*

policy tool designed by State to provide results based feedback on the performance of the capital component of the budget. It provides the State with actionable data to understand projects and programmes driving implementation. The E&E PETS tries to support learning on what works well and why in relation to achieving the budgetary strategic objective.

### **SMS Toll Line:**

#### **2.10**

The State has SMS Toll Free, which provides an opportunity for citizens to communicate performance information through the SMS platform.

### **Call Center:**

#### **2.11**

We have provided a dedicated call center, which collects performance information through a dedicated service line handled by 4 call center agents to collect information and route to appropriate service centers.



*Kaduna state has a dedicated call center which collect performance information through dedicated service lines.*

## Section 3

# METHODOLOGY



3.1

The kaduna State CSOs session.



3.1

Equity in the partnership for good governance.



3.1

First draft was developed for validation by the stake holders.



*On the 25th of September, the kaduna State CSOs had a session where commitment areas were reviewed.*

## Methodology

### 3.1

On the 25th of September 2017, the Kaduna state CSOs had a sensitization and validation session where the commitment areas were reviewed in order to streamline and be on the same page with the government side of the steering committee of Kaduna OGP. The equal representation on the steering committee was not only co-created but also the review of the commitment signified equity in the partnership for good governance.

The State Steering Committee (SSC) and the Technical Working Groups (TWGs) met on the 26th and 27th September 2017 where the zero draft of the Action Plan was developed. The State Steering Committee met on the 16th January 2018 to further deliberate on the draft where a first draft was developed for validation by the stakeholders.



*The State Steering Committee met on the 16th January 2018 to further deliberate on the draft where a first draft was developed for validation by the stakeholders.*



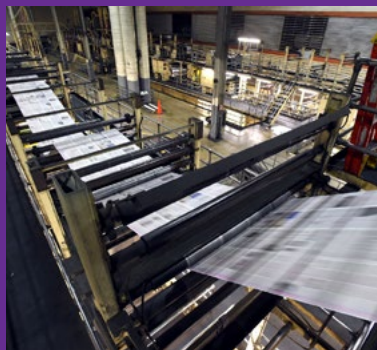
## Section 4

# COMMITMENTS AND THE TECHNICAL WORKING GROUPS



C.2

Improving accountability and transparency in contracting process.



C.5

Improving ease of establishing and operating a business in Kaduna.



C.7

Giving the citizens of Kaduna a voice.



|   |  |
|---|--|
| <b>Commitment 1:</b>  | Ensure more effective citizens' participation across the entire budget cycle.  |
| <b>Start and end date:</b>                                    | September 2018 - August 2020   |
| <b>Lead MDA/CSO:</b>  | Planning and Budget Commission, Kaduna/Aid Foundation  |
| <b>Responsible persons:</b>                                   | <b>Jummai Bako/ Emmanuel Bonet</b>   |
| <b>Designation:</b>   | Permanent Secretary Budget and Planning Commission (Co- Chair TWG)/Aid Foundation (Co-Chair TWG)   |
| <b>Email and Phone:</b>                                       | jummailbako94@gmail.com 08029820804 / askbonet@gmail.com 08093194427   |
| <b>Other Actors involve in implementation:</b>                | <p><b>Government</b> Ministry of Finance, Media Office, Office of the State Auditor General State House of Assembly, Ministry of Women Affairs &amp; Social Development, Ministry of Youth &amp; Sports, Ministry of Rural &amp; Community Development, State Bureau of Statistics, Office of the Accountant-General, Ministry of Works, Housing and Transport</p> <p><b>CSOs,</b> Aid Foundation, ICOVAP, KAGORO YOUTH DEVT, FollowTaxes/Budget, DCDF, BREDPAC, NASE, CAPP, Private sector, NARAYI COMMUNITY, LEAGUE OF DEMOCRATIC, YALI, PLAN AND BUDGET COMM., BREDPAC, etc. CALPED, KAKAU DEVELOPMENT COMMUNITY, ZDA, TRANSPARENCIT, KADCCIMA.</p> |
| <b>General problem/challenge addressed by the commitment:</b> | There exist low citizens' engagement and participation in the budget preparation, approval, implementation, and monitoring and evaluation process. This results in citizens not having sufficient information and thus not being able to adequately relate with the projects in the budget and ultimately weakens accountability for resource allocations, and low level of trust and confidence in government.  |
| <b>Main Objective:</b>  | To ensure that budget planning, approval, implementation, monitoring and reporting meet the needs of citizens and that citizens have open access to budget information in a format that is both human and machine readable and is available online and timely  |
| <b>Brief description of commitment:</b>                       | This commitment will ensure that citizens participate and make inputs into the budget process starting with the pre-budget statement, and inclusion of community development charter (participatory budget and budgeting process) in the executive budget proposal, budget debate through public hearings in the legislature, implementation, monitoring and reporting of the budget. Budget information should also be made accessible to all and available on time.  |
| <b>Specific OGP challenge addressed by commitment:</b>        | More robust citizens' participation in the planning and budget cycle will result in more effective management of public resources and improved public services and contribute to learning for improved budget performance.   |
| <b>Rationale for commitment:</b>                              | By making budget information available and accessible to all citizens in a timely manner and usable format, this commitment improves accountability on the part of Government, provides openness and transparency in the budget process and ensures that Citizens are engaged throughout the budget cycle thereby increasing trust in government, and governance process.  |

**Expected Outcome/impact:**

- i. Improved management of public resources to provide essential services.
- ii. Increased citizens' participation in budget processes.
- iii. Improved governance, transparency and accountability.
- iv. Increased citizens satisfaction in governance
- v. Improve citizens ownership of governance process

**Performance Indicators:**

- i. Sensitization of MDAs and citizens on the Fiscal Responsibility Law
- ii. Number of communities that submit their community development charters timely.
- iii. Number of community projects from the charters that informs the budget.
- iv. Number of town hall meetings held with Government and number of community leaders who take part.
- v. A Bill on Community Development Charter drafted and tabled before the House of Assembly

**Specific Activities/Milestones**

|   |  | <b>Start Date</b> | <b>End date</b> |
|---|--|-------------------|-----------------|
| 1 | Establishment of office for processing of community charter at the Planning and Budget Commission.             | Sep 2018          | Dec 2018        |
| 2 | Develop a framework for citizens to effectively prioritize their needs in their Community Development Charters | Jan 2019          | June 2019       |
| 3 | Publish, publicise and distribute citizens guide and citizens budget to the citizens both online and offline.  | July 2019         | March 2020      |
| 4 | Timely response to reported project in the Monitoring and Implementation portal on budget implementation.      | June 2019         | Aug 2020        |

**Source of Funding:**

Kaduna State Government, CSOs and Development Partners

|   |  |
|---|--|
| <b>Commitment 2:</b>  | Full implementation of Open Contracting Data Standards in the public sector.   |
| <b>Start and end date:</b>                                    | September 2018 - August 2020   |
| <b>Lead MDA/CSO:</b>  | Public Procurement Authority/LAEDS   |
| <b>Responsible persons:</b>                                   | <b>Thomas Gyang / Rebecca Sako-John</b>  |
| <b>Designation:</b>   | Director General PPA (Co-Chair TWG)/ LEADS NIGERIA (Co-Chair TWG)  |
| <b>Email and Phone:</b>                                       | tgyang2002@yahoo.co.uk/ bekkiejohn@gmail.com   |
| <b>Other Actors involve in implementation:</b>                | <p>Government<br/>Planning and Budget Commission, Ministry of Justice, Media &amp; Communication Office, Ministry of Works, Transport &amp; Housing, Ministry of Education, Science &amp; Technology, Ministry of Finance, Ministry of Health and Human Resources, Ministry of Education, Kaduna State Facility Management Agency (KADFAMA), State Emergency Management Agency, Kaduna State Road Agency, Ministry of Water Resources, State House of Assembly</p> <p>CSOs, Private sector, etc.<br/>LEADS, Ikulu Youth Progressive Movement, Barnawa Community, Yali Network, ICOVAP, CALPED, Budgit, KYB &amp; Connecting Voices Initiative, K.I.F., National Accord, Community Youth Volunteer Network Initiative, Mobilization for Emp. &amp; Dev. Asso. of Nigeria, ANAYD, Jere Community Association, MEMCOS, BRPAC, ICOVAP, KWUI, e-CAPH, TransparencIT, GEED Foundation,</p> |
| <b>General problem/challenge addressed by the commitment:</b> | The linkage between budget and procurement data through a delivery chain to enhance public service delivery remains a challenge. In addition, Ministries, Departments and Agencies do not proactively disclose procurement information in a uniform format that is accessible to all citizens. Public participation in the procurement process is quite minimal.   |
| <b>Main Objective:</b>  | To improve accountability and transparency of the procurement processes through the implementation of open contracting and public participation in the open contracting process.   |
| <b>Brief description of commitment:</b>                       | Kaduna State Government commits to progressive implementation of open contracting and the adoption of the open contracting data standards to enhance transparency, accountability and citizen engagement in public procurement and fiscal transparency. Priority will be given to at least 5 MDAs at the heart of government development priority (Works, Transportation, & Housing, Agriculture, Health, Education, and Environmental & Natural Resources)  |
| <b>Specific OGP challenge addressed by commitment:</b>        | Citizens are not carried along in the public contracting process with many believing it is only friends and allies of government that are being awarded contracts. Knowledge of civic rights and responsibilities to effectively engage the contracting process and track its implementation is quite limited thus some of the contracts are poorly done. Implementation of open contracting will help to improve public service integrity, trust and ensure that a greater amount of public resources are managed more effectively and efficiently to derive value for money.   |
| <b>Rationale for commitment:</b>                              | Transparency, accountability, competition and citizens engagement  |



**Expected Outcome/impact:**

- i. Achievement of better value for money in public contract delivery and reduction of corruption and fraud in public procurement processes.
- ii. Provide level playing ground and competitiveness.
- iii. Improved perception of citizens in public contracting process

**Performance Indicators:**

- i. Number of media and community engagement platforms used for the sensitization and feedback by the government, citizens and civil societies in line with open contracting data standards principles..
- ii. Operationalise the e- procurement portal to be OCDS compliant piloting with Ministry of Health, Education, Agriculture, Environment and Works, Housing & Transport August 2020.
- iii. Number of MDAS complying with the PPA guidelines.

**Specific Activities/Milestones**

|   | Start Date | End date |
|---|------------|----------|
| 1. Increase the use of media and community engagement platforms for sensitization of stakeholders.  | Sept 2018  | Aug 2019 |
| • Sensitisation of media practitioners to understand open contracting principles towards adopting standard reporting practices on public contract delivery.   |            |          |
| • Sensitisation of communities/citizens and other stakeholder on existing or emerging media platforms to engage in accessing public contract information monitor the processes and contract implementation. | Dec 2019   | May 2019 |
| • Track and scale up stakeholder's engagement platforms providing feedback on MDAs compliance with OCDS and PPA guidelines.   | Dec 2019   | Aug 2020 |

## 2. Enhance and structure the existing Kaduna State portal to incorporate more features that are OCDS compliant; Pilot- Ministry of Health, Education, Agriculture, Environment and Works, Housing &amp; Transport.

|  |           |            |
|--|-----------|------------|
| • Completion of collation and harmonization of data for Kaduna State Portal linking it to other relevant MDAs including the Eyes & Ears Citizens FeedBack APP. | Sept 2018 | Nov 2018   |
| • Public Sensitisation and test running of KADPPA portal, addressing feedback and giving responses.  | Sept 2018 | Feb 2019   |
| • Upload and full operationalisation of Kaduna State portal.   | Dec 2018  | March 2019 |

## 3. Scale up the compliance with the open contracting principles, PPA rules and guidelines in these priority MDAs (Ministry of Health, Education, Agriculture, Environment and Works, Housing &amp; Transport.) in procurement processes.

|   |          |          |
|---|----------|----------|
| • Refresher for pilot MDAs towards full compliance with Public Procurement guidelines and generating records for OCDS | Oct 2018 | Aug 2020 |
| • Tracking compliance of PPA guidelines by Ministry of Health and Education.  | Oct 2018 | Aug 2020 |
| • Tracking for compliance of PPA guidelines by Ministry of Agriculture, Works, Housing & Transport.                   | Oct 2018 | Aug 2020 |

**Source of Funding:**

Kaduna State Government, CSOs, private sector and Development Partners

|   |  |
|---|--|
| <b>Commitment 3:</b>  | Improve ease of doing business.  |
| <b>Start and end date:</b>                                    | September 2018 - August 2020   |
| <b>Lead MDA/CSO:</b>  | Kaduna Investment Promotion Agency (KADIPA) /KADCCIMA  |
| <b>Responsible persons:</b>                                   | <b>Umma Yusuf/ Felix Oloruntoba</b>  |
| <b>Designation:</b>   | Executive Secretary KADIPA (Co-Chair TWG)/ KADCCIMA (Co-Chair TWG)   |
| <b>Email and Phone:</b>                                       | umma.aboki@kdsg.gov.ng 08033033693 / tobafelix@gmail.com 08032506669   |
| <b>Other Actors involve in implementation:</b>                | <p>Government</p> <p>KADIPA, Kaduna Internal Revenue Service (KADIRS) Ministry of Finance, Ministry of Commerce, Industry &amp; Tourism, Office of Accountant General, , Bureau of Statistics, Ministry for Local Governments, KASUPDA, KADGIS, Ministry of Works, Housing &amp; Transport, Ministry of Water Resources and Kaduna Power Supply Company (KAPSCO), Kaduna State Committee on Ease of doing Business, Planning and Budget Commission, Ministry of Finance, Local government authority</p> <p>CSOs, Private sector, etc.</p> <p>KADCCIMA, Nigeria Institute of Taxation. NASSI, MAN, ACOMORAN, NBA/SBL, INTERFAITH, MEDIATION, SPRAD KADUNA, UNION BAMA, IGO PEACE MEDIATOR FOUNDATION, FOLLOWTAXES, ACOMRAN, DCDF, ICWYI, FDHSP, REBOOT-PERL, MARKET WOMEN ASSO, YES, NARAYI COMMUNITY ORGANISATIONS, YPM, CPAED, BREDPAC, ZDA</p> |
| <b>General problem/challenge addressed by the commitment:</b> | The bureaucracy and excessive red-tapizm inherent in government institutions involved in business process constitutes a challenge and makes it difficult for potential and existing investors and entrepreneurs to set up micro, small and medium scale enterprises. Lack of basic and functional infrastructure is another critical challenge which investors face especially in the area of taxation, power and transportation. This also discourage foreign businesses that wish to invest in Kaduna.   |
| <b>Main Objective:</b>  | To improve the ease of establishing and operating a business in Kaduna by improving the basic infrastructures required to enhance business performance and making government agencies involved in business processes that are more efficient and transparent, which lead to improved revenue generation and employment in the state.   |

|   |   |
|---|---|
| <b>Brief description of commitment:</b> | This commitment seeks to initiate and implement reforms, which will make it easier for the private sector to engage with government agencies involved with business process-related services by streamlining the existing processes using innovative technology. The commitment will encourage improvements in infrastructures that are critical to the success of businesses and promote timely and efficient service delivery in all business process-related services including business registration, licensing, taxation, land acquisition, access to credit, access to electricity, ease of entry and access of goods into the state, and between the LGAs. |
|---|---|

**Specific OGP challenge addressed by commitment:**

To review the baseline, based on the ease of doing business charter across all ranking indicators applicable to Kaduna State which will lead to improvement in Private sector and Public Service delivery of critical development projects. It will facilitate access to business information by potential investors. It will also lead to improved transparency and integrity in the government and the private.

**Rationale for commitment:**

To improve enabling environment for the establishment and operators of businesses in Kaduna state and to streamline and harmonize the tax regime.

**Expected Outcome/impact:**

Improved business environment will lead to more jobs being created, higher employment rates and ultimately to a more diversified and improved economy

**Performance Indicators:**

- i. Improved ease of doing business peer ranking of Kaduna in Africa by 2020
- ii. Citizens' BMOs and MDAs satisfaction in ease of doing business
- iii. Government, BMOs and citizens to develop bi-annual action plan cycle for reporting to citizen on tax revenue
- iv. To achieve issue a circular or re-insertion of the tax for service into the Kaduna state Tax codification law
- v. Investors' satisfaction with ease of doing business in Kaduna

**Specific Activities/Milestones**

|  | Start Date | End date  |
|--|------------|-----------|
| 1 Review targets and service level agreements and standards in the ease of doing business charter  | Sep 2018   | Dec 2018  |
| 2 Sensitization, Enlightenment and Education of all stakeholders including MDAs, BMOs and citizens to meet target and SLA set out in the charter | Jan 2019   | Aug 2019  |
| 3 Periodic ease for doing business reporting to all stakeholders through all available channels at least twice in a year.                        | Sep 2018   | Aug 2020  |
| 4 Campaign to promote tax for service at least twice in a year   | Jan 2019   | June 2020 |
| 5 Conduct a taxpayer perception and ease of doing business surveys at least once in two years  | Sep 2018   | July 2020 |

**Source of Funding:**

Government funding, development partners, private sector and CSOs within the commitment area



**Commitment 4:** Develop guidelines and establish effective implementation procedures for the actualisation of the public's right to access information held by government.

|   |   |
|---|---|
| <b>Start and end date:</b>                                    | September 2018 - August 2020  |
| <b>Lead MDA/CSO:</b>  | Ministry of Justice/Nigeria Union of Journalist   |
| <b>Responsible persons:</b>                                   | <b>Umma A. Hikima / Adamu Yusuf</b>   |
| <b>Designation:</b>   | Honourable Attorney General and Commissioner for Justice (Co-Chair TWG)/ Nigeria Union of Journalist (Co-Chair TWG)   |
| <b>Email and Phone:</b>                                       | ummahikima@gmail.com – 08037021491/ yusufna1@yahoo.com – 08035610827<br>Musa Kakaki (mhkakaki@yahoo.com, 08023738199)   |
| <b>Other Actors involve in implementation:</b>                | <p>Government Attorney General and Commissioner for Justice; Media Office, State House of Assembly, Ministry of Finance, Ministry of Education, Science &amp; Technology and Planning and Budget Commission Secretary to State Government, Head of Service, Directorate of Information, etc.</p> <p>CSOs, Private sector, &amp; Children, Knowledge for the Blind etc.</p> <p>State Chairman – NUJ, Nigeria Bar Association, The Kukah Center, Gender Working Group, I Care Women</p> |
| <b>General problem/challenge addressed by the commitment:</b> | <p>i. No legal or regulatory framework to drive the Access to information process.</p> <p>ii. No administrative structures to deliver on the access to information commitment.</p>  |
| <b>Main Objective:</b>  | To provide legal, regulatory or legislative backing to establish the right of the public to access information held by government in Kaduna State. In addition, to develop adequate administrative structures to enhance the effective implementation of the access to information commitment.  |
| <b>Brief description of commitment:</b>                       | This commitment seeks to promote and establish the legal right of the public to request and receive information about the activities and functions of the Government and establish the processes that marks the pathway to the utilisation of that right by members of the public.  |
| <b>Specific OGP challenge addressed by commitment:</b>        | <p>i. Government's integrity,</p> <p>ii. Increased transparency</p> <p>iii. Public confidence in governance, and</p> <p>iv. Public participation in governance.</p>   |
| <b>Rationale for commitment:</b>                              | A firm legal and regulatory framework together with a robust implementation plan will enable the public to access information held by government and will promote public confidence in government.  |

**Expected Outcome/impact:**

- i. Legally secure public's right to information, through an established legal framework,
- ii. Secure institutions' commitment to creating and maintaining information for easy access by the public.
- iii. The establishment of relevant administrative structures to give effect to the right of access to information.
- iv. Develop and adopt state policy on access to information.
- v. Continuous availability of regulation on access to information to the public.
- vi. A law protecting the right of citizen and officers of government to share information.

**Performance Indicators:**

- i. FOI Bill sent to the House of Assembly by the executive for passage by end of 2019.
- ii. FOI Bill passed by the SHoA before the end of 2020
- iii. FOI Law comes into being in the state before the end Of 2020.
- iv. Institute a policy regulating public right to information in the state by 2020.
- v. Established relevant administrative structures within government establishments for access to information by 2020.
- vi. Whistle blower law becomes effective in the state before the end of 2020.

| Specific Activities/Milestones |  | Start Date  | End date  |
|--------------------------------|--|---|-----------|
| 1                              | Bill on Freedom of Information to be reviewed and updated by co-creation technical team and presented to Kaduna State House of Assembly during public hearing on the Bill. | Sept. 2018  | May 2019  |
| 2                              | Undertake advocacy visit to the State House of Assembly on the need to expedite action on the FOI Bill.  | Sept. 2018  | Dec. 2018 |
| 3                              | Bill Passed into Law and assented by the Governor  | May 2019  | Dec. 2019 |
| 4                              | Conduct at least one advocacy and sensitization to the public and officers of the state on the regulations and implementation of the FOI Law                               | May 2019  | Dec. 2019 |
| 5                              | Identify and train relevant officers in MDAs and Local Government Areas to build their capacity on the FOI law.  | Jan 2020  | May 2020  |
| <b>Source of Funding:</b>      |  | Government funding, Development Partners, Private Sector and NGOs |           |

**Commitment 5:** Develop a Permanent Dialogue Mechanism through technology-based citizen feedback on all projects and programs.

**Start and end date:** September 2018 - August 2020

**Lead MDA:** Budget and Planning Commission/ FollowTaxes/BudgIT

**Responsible Person:** **Salisu Baba/ Saied Tafida Sulaiman**

**Designation:** Director Monitoring and Evaluation / Co-founder FollowTaxes/ BudgIT project lead

**Email and Phone:** salisulawalbaba33@gmail.com 080376583338 & saied@followtaxes.com& 08035857774

**Other Actors involve in implementation:**

Government  
Planning and Budget Commission, Media Office, Ministry of Youth, Sports & Culture, Ministry of Finance, Ministry of Rural and Community Development, KSMC, KDHA, MoLG and MoWASD  
Ministry of Education, Science & Technology, Ministry of Health & Human Services, Ministry of Works, Transport & Housing, and, Kad ICT Hub.

CSOs,  
Private sector,  
etc.  
FollowTaxes/BudgIT, KADMAN, Code, (Follow-the-Money), Aid Foundation, CPAED, CERSDOV, LEADS, MBK Community Barnawa, ANAYD, BANDIRAKU, H4CC, KHI, PURPLE NAKAMS, KADUNA INTEGRATIVE FORUM, KSPHCSEA, TKANA, WOMEN DEVT. ASSOCIATION, TURUNKU DEVT ASSOC., PURPLE, BRIDGE THAT GAP (Details in Appendix 5)

**General problem/challenge addressed by the commitment:**

Low inclusiveness of citizens in the governance process due to paucity of knowledge about governance activities.

- i. Apathy of citizens with respect to governance issues
- ii. Poor knowledge of existing citizens' Rights
- iii. Inadequate of access to government data
- iv. Lack of framework for government employee and citizens to release information
- v. Inadequate channels with which citizens divulge information

**Main Objective:**

To ensure that basic information on government activities and services is readily available to citizens, in order to empower them to make informed decisions about their lives or provide them the basis for challenging retrogressive policies which may include but not limited:

- i. To give citizens a voice in governance and make government more responsive to their priorities.
- ii. To build mutual trust and confidence between government and citizens
- iii. To include all members of the society including people living with disabilities and to promote improved service delivery



**Brief description of commitment:**

This commitment seeks to improve government responsiveness and engagement of the citizen in the affairs that matters to the citizen. Mandatory publication requirements and secures the right of citizens to information. Citizens can be categorized into different publics like media, private sector, youth groups, women groups, rural and urban communities, traditional institutions, and people with disabilities among others. Each can be reached through different channels like information portals, app, town hall meetings, media roundtable, policy dialogues, focus group discussions, digital dashboards and others.

**Specific OGP challenge addressed by commitment:**

The commitment seek to address:

- i. poor public integrity in the government
- ii. poor public participation in governance
- iii. poor citizens trust and patriotism towards the government
- iv. Poor responsiveness and public service delivery
- v. Poor use of ICT in easing governance

**Rationale for commitment:**

There is currently low compliance with this provision, thus, disempowering citizens and affecting public trust in government. The commitment will seek to improve access to governance by citizens and increased responsiveness of government to the needs of citizens using all available means

**Expected Outcome/impact:**

Citizens are more empowered to engage with government and make informed decisions about their lives, as well as demand minimum quality of services at the official price point to:

- i. Increased participation of citizens in governance
- ii. Increased responsiveness by government to people's needs
- iii. Improved service delivery to citizens

**Performance Indicators:**

- i. To institutionalize and host at least three Town-hall meetings on each of the pilot MDAs in the three senatorial zones every year.
- ii. Number of Citizens engaged in monitoring Government projects
- iii. A functional citizen's desk at the State House of Assembly and the level results received.
- iv. The increase in the number of engagements done and trainings done around MDAs, Communities on OGP
- v. The increase in the number of citizen feedbacks and responses received around budget implementation through the use of ICT.
- vi. Compliance with the open data standards achieved

**Specific Activities/Milestones**

- |   |  | Start Date | End date  |
|---|--|------------|-----------|
| 1 | Re-structure the Citizens feedback App to send response to citizens on submissions made. | Sept. 2018 | Dec. 2018 |

| Specific Activities/Milestones |   |  | Start Date | End date  |
|--------------------------------|---|--|------------|-----------|
| 2                              | Finalize the operation of the State toll free lines for citizens feedback   |  | Jan 2019   | June 2019 |
| 3                              | Conduct at least one dialogue town-hall meeting in each senatorial zone on the use of Citizens Feedback App and toll free lines in reporting status of government projects being implemented. |  | July 2019  | July 2020 |
| 4                              | Conduct advocacy visit to House of Assembly to institutionalize and establish a citizen's feedback desk for effective engagement with communities by January 2019                             |  | Oct. 2019  | Dec. 2019 |
| 5                              | Design complimentary technology-based feedback products that take into concern the needs of the underserved and people living with disability.  |  | Jan. 2019  | Dec. 2019 |

**Source of Funding:** Government funding, Development Partners, Private Sector and NGOs

## Section 5

# ORGANOGRAM OF THE STATE OGP PROCESS



5.2

The State Steering Committee of Kaduna State (SSC)



5.3

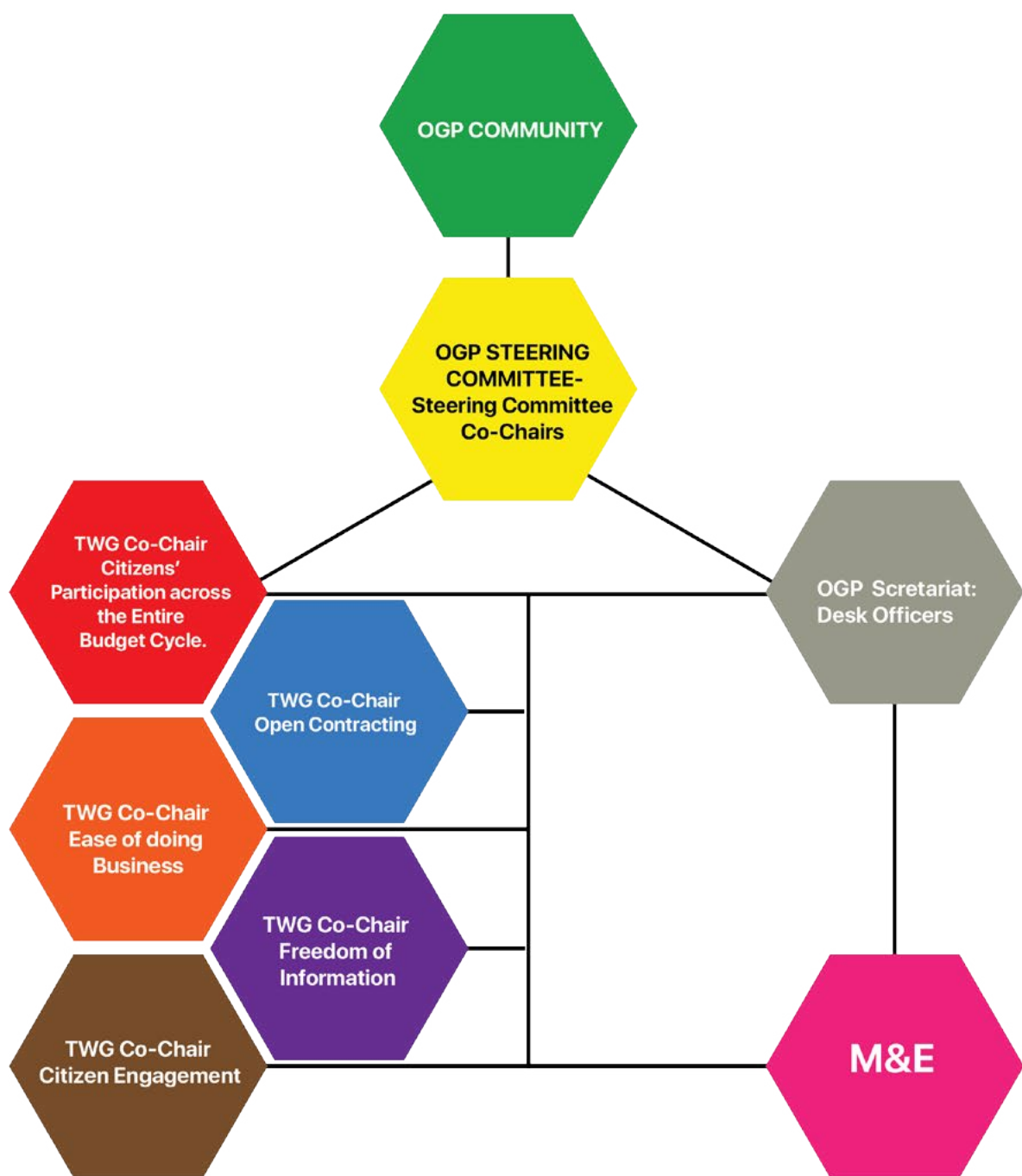
The OGP reviews the performance of the Annual Action Plan.



5.7

Funding will be borne by all the actors.







*Kaduna has a committee whose mandate cut across the state's OGP commitment area.*

## Kaduna State Action Plan Implementation and Coordination Framework

### 5.2

The OGP governance framework in Nigeria seeks to model the international mechanism. The process requires a multi-stakeholder engagement and equal representation of government and non-state actors in the Steering Committees.

Against this background, Kaduna has a fourteen member State Steering Committee made up of seven government agencies as well as seven non state actors such as civil society organizations, private sector institutions, and professional bodies whose mandates cut across the State OGP commitment areas. In addition to the State Steering Committee, there is OGP Community made up of SSC and TWGs who sit to ratify the decisions of the SSC. Also, there is Technical Working Group co-chaired by a member of the Steering Committee. The TWG has five members from the government agencies and equal number from the non-state actors.

## OGP Community

### 5.3

The roles of the OGP Community

- Ratify high-level strategy, policies, and procedures;
- Ratify targeted outreach and support to encourage members, government institutions, and non-state actors to meet their OGP commitments;
- Approve the OGP Action Plan
- Ratify the decisions of the SSC
- Review the performance of the annual Action Plan

## State Steering Committee:

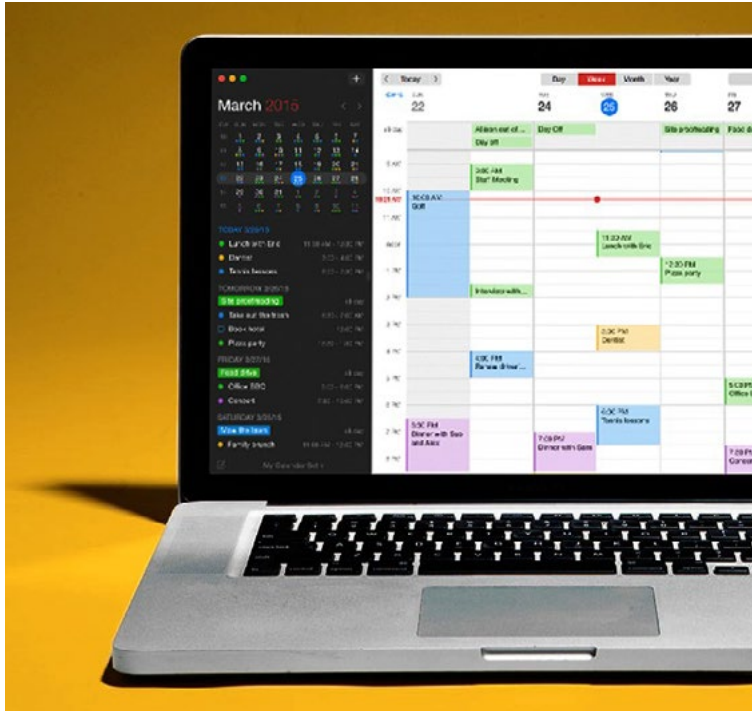
### 5.4

The roles of the SSC are to:

- Set high-level strategy, policies, and procedures,
- Provide targeted outreach and support to encourage members, government institutions, and non-state actors to meet their OGP commitments,
- Set a strong example by upholding OGP values and principles and make ambitious commitments,
- Connect the OGP Secretariat to key potential partners,
- Recommend for approval of OGP Action Plan to OGP Community.
- Review the performance of the action plan.



*Review the performance of action plan.*



*Monitor and report OGP performance.*

## Technical Working Group:

### 5.5

The roles of the TWG are to:

- Set commitment areas strategy and procedures;
- Provide commitment area outreach and support to encourage members, government institutions, and non-state actors to meet their OGP commitment,
- Source for potential partners for their commitment area and recommend to the SSC,
- Develop commitment area action plan.
- Review the performance of the annual Action Plan.
- Build partnership between the private sector, businesses and the OGP Platform.
- Maintain communication with MDAs responsible for implementing specific commitments during the implementation period.
- Contact MDAs responsible for implementation of specific commitments to get information on progress for inclusion in the self-assessment report.
- Provide necessary input and guidance to implement the communication strategy in line with management decision.
- Build partnerships between all forms of media and the OGP process.
- Monitor and report OGP performance.

## OGP Secretariat Management:

### 5.6

The OGP Secretariat will be managed by the Co-Chairs of the SSC and assisted by a Desk Officer from Planning and Budget Commission and the representative of the CSOs. The secretariat will have an M&E Personnel for monitoring of the OGP activities. The role of the secretariat includes:

- Develop effective engagement strategy and Action Plan.
- Develop and jointly implement programmes and activities.
- Support members to constructively engage the OGP process.

## Funding:

### 5.7

In the spirit of Co-creation, funding will be borne by all actors. Government on its part will draw funding from its annual budgets for public sector driven initiatives. While aspects of commitments driven by CSOs, the private sector and interested Development Partners will be funded by them accordingly.



## Section 6

# CROSSCUTTING AREAS



6.1

Dialogue and policy development.



6.1

The secretariat is tasked with implementing the use of technology and innovation



6.1

Access to information



*Citizens are engaged through dialogue and policy development.*



*The Citizens have access to information.*

## Crosscutting Areas

### 6.1

To ensure effective implementation of Kaduna's OGP commitments, there is a great need to ensure effective implementation of the thematic areas. For fiscal transparency to be achieved the citizens should be engaged through dialogue and policy development and have access to information to be able participate in budget formulation and implementation. To achieve the overarching goal the Kaduna Action Plan, made a special provision on Monitoring & Evaluation (M&E). The M&E is set up as a different Technical Working group to work with the secretariat with the task and responsibility of the possibility of helping implementers to know the level of progress against the timeline. To understand and curtail the TWGs from deviating from the established work plan and to checkmate the possibility of changing government policies and to stay on track. The M&E TWG work closely with the state actors, CSOs and the secretariat of OGP in the use and implementation of these tools. The detail activities of the M&E TWG is thus:



| Thematic Area: Citizen Engagement and Empowerment             |   |
|---|---|
| <b>Crosscutting TWG</b>                                       | Monitoring and Evaluation Technical Working Group.  |
| <b>Start and end date:</b>                                    | <b>September 2018 - August 2020</b>   |
| <b>Lead MDA/CSO:</b>  | Kaduna State House of Assembly/Research Team  |
| <b>Responsible Person:</b>                                    | <b>Mohammed Lawal / Hon (Dcn) NUHU GOROH SHADALAFIYA</b>  |
| <b>Designation:</b>   | The State House of Assembly (Co-Chair TWG) /Mohammed Lawal (Co- Chair TWG)  |
| <b>Email and Phone:</b>                                       | Lawal.mohammed.sani@gmail.com 08065783579,<br>nuhugorohshadalafiya@gmail.com 09062738548/ 08067727777   |
| <b>Other Actors involve in implementation:</b>                | Government State House of Assembly, Budget and Planning Commission, State Bureau for Statistics.<br><br>CSOs, KADUNA STATE UNIVERSITY, BREDPAC, AHMADU BELLO UNIVERSITY (ABU), FOLLOWTAXES, CITN, Private sector, ICAN, ANAN, OGP SECRETARIATE etc.   |
| <b>General problem/challenge addressed by the commitment:</b> | i. Possibility of not knowing the level of progress against the timeline<br>ii. Tendency of TWGs to deviated from the established work plan,<br>iii. Possibility of changing government policies and government changes   |
| <b>Main Objective:</b>  | The need from time to time to review the Kaduna action plan towards better implementation   |
| <b>Brief description of commitment:</b>                       | It is common for people or implementers to deviate from objectives or stapes specified in the KAP of the respective TWGs. Hence the need for a TWG, to supervise review and make suggestion with the hope of making improvements and corrections toward a better implementation and achieving better results.   |
| <b>Expected Outcome/impact:</b>                               | Effective Implementation of Working plan  |
| <b>Performance Indicators:</b>                                | i. The number of meetings and or activities of TWGs attended in the implementation.<br>ii. Develop and review M&E tool bi-annually to monitor and evaluate progress.<br>iii. Number of quarterly TWGs received, evaluated and reported to the Steering committee.<br>iv. Number of quarterly SSC meetings and the annual review meetings organized and led.<br>v. Number of actions (meetings, workshops, town hall meetings, advocacy, events) delivered by the TWGs each quarter. |



| Specific Activities/Milestones |  |  | Start Date | End date   |
|--------------------------------|--|--|------------|------------|
| 1                              | Attend all TWG, Steering committee meetings and activities   |  | 01/09/2018 | 31/08/2020 |
| 2                              | Develop and review M&E tool bi-annually to monitor and evaluate progress   |  | 01/09/2018 | 31/08/2020 |
| 3                              | Receive timely report of from the TWGs so as to offer suggestions to mitigate them.  |  | 01/09/2018 | 31/08/2020 |
| 4                              | Work hands in hand with the OGP secretariat, to lead organize and plan quarterly and annually performance review meetings. |  | 01/09/2018 | 31/08/2020 |
| 5                              | Leading in quarterly SSC and TWG performance monitoring and evaluation review activities.                                  |  | 01/09/2018 | 31/08/2020 |

**Source of Funding:** Government funding, Development Partners, Private Sector and NGOs

## Section 7

# LOCAL GOVERNMENT AREAS ENGAGEMENT



7.1

Access to the Local Government.

## Open Government Partnership



7.1

Kaduna 2021



7.1

Gender equalities.



*Access to the government by the people at the grassroots*



*Equal opportunities for both genders to participate in the implementation and review of development plan.*

## Local Government Areas Engagement

### 7.1

The Local Government System in Nigeria is designed to make the government more accessible to the people at the grassroots and thus bridge the gap created by a centralized system of administration. Local Governments are established primarily to provide and sustain social services and infrastructure in their communities. They are sub-national governments that extend administrative and political control to the men and women in communities and have jurisdiction over a limited range of state functions.

With a view to achieving desired outcomes of the Open Government Partnership at the local government level in Kaduna State, the Government will in 2021 rollout the OGP to the LGAs having fully grasp the operations of the programme over this action plan period. The extension of the OGP

programme will be in consultation with stakeholders at the Local Government level with a goal to maximize the potential of local governments to deliver qualitative public services to the citizens at the community level, thereby promoting development from the grassroots.

At present, Kaduna State has a Local Government Reform Law (2017) which provides that Local Governments shall develop a culture of participatory governance, encourage, and create conditions for the local communities with equal opportunities for men and women to participate in the affairs of the Local Government in the preparation, implementation and review of development plans. All the 23 Local Government Councils in the state are being encouraged to develop capacity to plan, execute and monitor development efforts. These structural reforms are intended to give local government architecture a greater capacity for service delivery, promote development at the grassroots, and ensure policy alignment with the state.



## Section 8

# RESULT STATEMENT



8.1

Working together to achieve the overall goal of the State.



8.1

Access to information



8.1

Transparency

## 8.1

The over-arching goal of the Kaduna Open Government Partnership Action Plan is to promote fiscal responsibility and transparency, access to information and citizens' effective engagement in order to improve citizens' perception of Government thereby entrenching inclusive, sustainable and responsive development

## 8.2

The State has developed a result framework as tool to monitor and ensure that the over-all objective of this action plan and the specific objectives of each commitment area is achieved.

## 8.3

The specific outcome level result for each of the Kaduna OGP Action Plan is enumerated below;

### 8.3.1.

Commitment 1: Budget planning, approval, implementation, monitoring and reporting meet the needs of citizens and that citizens have open access to budget information in a format that is both human and machine readable and is timely available online.

### 8.3.2.

Commitment 2: Improved accountability and transparency of the procurement processes through the implementation of open contracting and public participation in the open contracting process.

### 8.3.3.

Commitment 3: Generated substantially more internal revenue as well as establishment of

transparent, fair and efficient tax systems that promote fairness and justice in tax administration.

### 8.3.4.

Commitment 4: Improved ease of establishing and operating a business in Kaduna with basic infrastructure stock available for enhanced business performance and government agencies involved in business processes are efficient and transparent.

### 8.3.5.

Legal, regulatory and legislative backing established for public to access information held by government in Kaduna State and adequate administrative structures established for citizens to access information.

### 8.3.6.

Basic information on government activities and services is readily available to citizens and are empowered to make informed decisions about their lives are provided with the basis for challenging retrogressive policies.

### 8.3.7.

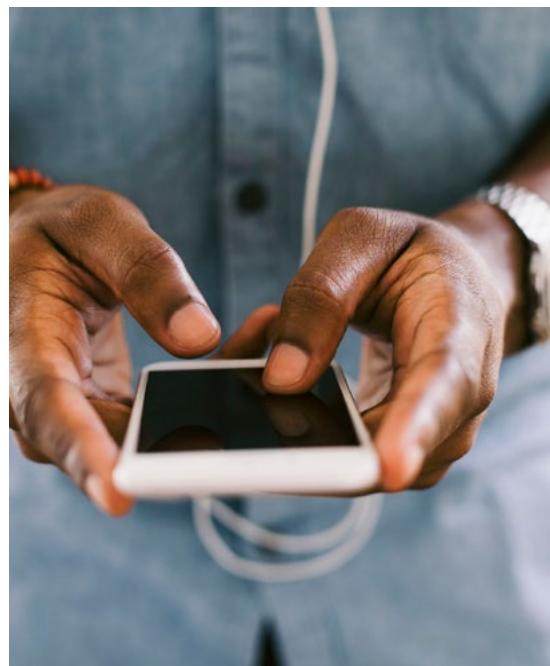
Citizens have a voice in governance, government is more responsive to their priorities and a mutual trust and confidence built between government and citizens and improved service delivery available.



*Equal opportunities for both genders to participate in the implementation and review of development plan.*

## Conclusion

Maintaining an informed and involved citizenry is a bedrock principle of Open Government Partnership. All through this Kaduna State Action Plan, the seven commitment areas under the themes of Fiscal Transparency, Access to Information and Citizens Engagement have been highlighted. In the implementation of the Action Plan, the Kaduna State Government will continue to work with CSOs, Development Partners, Organised Private Sector as well as the Federal Government, to implement these commitments and to continue to build a more open, participatory government. Since the inception of this administration in May 2015, we have been ensuring that we are open to our citizens who hitherto were not considered when issues of governance, planning, budget and infrastructure are deliberated upon. Therefore, Kaduna State is resolute to the success of the commitment areas.



*Since 2015 the citizens of Kaduna State has been given access to the planning, budget and infrastructure of the State.*







Open  
Government  
Partnership



[www.kdsg.gov.ng](http://www.kdsg.gov.ng)