# LIBERIA 4<sup>th</sup> OGP NATIONAL ACTION PLAN DECEMBER 2020- DECEMBER 2022

## **Background**

Liberia signed up to the Open Government Partnership (OGP) in 2011 with the commitment to adhere to all international standards relating to good and open governance. The current government is committed to continue to build on the work carried out through the most recent 2017-2019 Action Plan, while also identifying and removing any gaps identified in the Liberia Implementation Report 2017-2019.

The Government of Liberia (GoL), with support from the World Bank, Multi Donor Trust Fund in collaboration with the OGP Secretariat and Civil Society Organizations and feedback from experts on relevant issues, has drafted this Liberia Action Plan 2020-2022. The GoL will be focusing on delivering an open and inclusive government in the following areas.

## 1. Beneficial Ownership

Anonymous companies- whose ownership information is not transparent- fuel corruption, tax avoidance, money laundering, drug trafficking and terrorist financing by diverting public funds to offshore business accounts. This denies the Liberian government and its people financial resources which could be used to improve public services. It also has a negative impact on the country's business environment. Currently, the Liberia Business Registry lists names of registered companies. Since the last OGP National Action Plan (2017-2019), Liberia has <u>amended</u> the Associations Law in April 2020 to define who is a Beneficial Owner (BO) and create obligations to file BO data at the Liberian Business Registry. However, the amended Associations Law does not make public beneficial ownership data. Under the EITI, Liberia is due for a validation in 2021, which will include obligations to publish extractive sector BO data and make it publicly available. There remains a lack of knowledge among different stakeholders about beneficial ownership transparency and its impact on businesses and the larger economy.

## The commitment is to:

1. Build an open, public and machine -readable online register of beneficial ownership in the Liberia Business Registry.

The Liberia Business Registry (LBR) will collect, store, and publish high-quality beneficial ownership data, consistent with international best practice. The LBR will make beneficial ownership information for all businesses available online, freely and timeously downloadable as structured data, for all sectors, and for all legal vehicles. The LBR will maintain up-to-date data which covers the complete ownership chain, including the legal ownership of businesses. The portal will be developed by implementing the principles for effective beneficial ownership transparency and will produce data conforming to the beneficial ownership data standards. The LBR, in partnership with the Liberian Extractive Industries Transparency

Initiative (LEITI), will also build the capacity and raise awareness among stakeholders, and undertake a risk-based assessment to determine whether any sectors, such as extractives, should have a lower disclosure threshold applied.

Establishing an open and transparent online portal showing beneficial ownership information will deter people from doing business through shadow companies which are often registered in tax havens to avoid taxes and launder money. This will also show Liberia is following international standards, which will contribute towards a good business environment.

The commitment is in line with OGP values on beneficial ownership as it will increase transparency of information by making vital information about who owns, controls and benefits from the company available to the public.

- 1. Set up a coordination committee to consult and establish best practice in beneficial ownership transparency, across technical, legislative, regulatory, and administrative parameters in Liberia.
- 2. Maintain up to date portal in the Liberian Business Registry with data available digitally, in bulk as well as on a per record basis (in Beneficial Ownership Data Standard (BODS) format)
  - 2.1 dedicating staff member for beneficial ownership at the LBR;
  - 2.2 introducing mandatory requirements on beneficial ownership;
- 3. Enable improvements and iterations to data quality and standardization, which includes developing and using a system for data verification.

| Milesto | one Activity With a Verifiable Deliverable   | Deadline:     | Responsible agency |
|---------|--|---------------|--------------------|
| 1.      | Set up a coordination committee to consult<br>and establish best practice in beneficial<br>ownership transparency, across technical,<br>legislative, regulatory, and administrative<br>parameters in Liberia.      | December 2022 | LBR                |
| 2.      | <ol> <li>Maintain up to date portal in the Liberian Business Registry with data available digitally, in<br/>bulk as well as on a per record basis (in Beneficial Ownership Data Standard (BODS) format)</li> </ol> |               |                    |
|         | 2.1: Appoint a lead at the LBR to maintain the portal  | December 2022 | LBR                |
|         | 2.2: Introduce mandatory requirements to include beneficial ownership in current business registration forms by making necessary changes to existing rules and procedures  | December 2022 | LBR                |

| 3. | Develop and use a system for data verification | December 2022 | LBR |
|----|--|---------------|-----|
|    | to standardize ownership data                  |               |     |

| Lead implementing agency:                | Liberia Business Registry (LBR)   |  |
|--|---|--|
| Contact Person Name:                     | Samson Dee  |  |
| Title, Department:                       | Executive Director  |  |
| Phoe/Email:                              | (+231)-886-764901/777-764901  |  |
| Other agencies or partner organizations: | Liberia Business Associations (LIBA),<br>International Financial Corporation,<br>World Bank & OGP Secretariat |  |

# 2. Budget Transparency

The Open Budget Survey (OBS) has repeatedly assessed legislative oversight of the budget process, audit process as well as public participation in Liberia's budgeting as weak. In its 2019 report, Liberia's Open Budget Index score was 38 out of 100 - a score of 61 or above suggests a country is likely to publish enough material to support informed public debate on the budget. On public participation it scored just 6 out of 100. The survey assessed online availability, timeliness, and comprehensiveness of eight key budget documents. The report highlighted some of the steps taken by Liberia to make its budget more transparent- such as the publication of the Executive's Budget Proposal which details the sources of revenue, allocations to ministries, proposed policy changes, and other information relevant for understanding the country's fiscal situation; and the In-Year Report which includes information on actual revenues collected, actual expenditures made, and debt incurred at different intervals.

## The commitment is to:

- 2.1 Open the budget process by making relevant budget documents available online; and
- 2.2 Improve citizen participation to increase public understanding of government resource allocation and management.

The commitment will make budgetary executive, speech, and audit reports available to the public, with the goal to increase transparency of the budgetary process. Having access to such information is crucial

for public participation in relevant discussions. The commitment also allows for legislative oversight and creates audit mechanisms in an effort to increase accountability and is central to the OGP values of transparency and citizen participation.

- 1. Publication of relevant budget and audit reports, including breakdown of data at the county level for each sector:
  - 1.1. 7 out of the required 8 budget documents each year: (Executive Budget Proposal, Pre- Budget Statement, Citizen Budget, In-Year Report, Mid-Year Review, and End of Year Report)
  - 1.2. Annual audit reports;
  - 1.3. Data on quarterly central government expenditures, breaking it down by Ministry, Department and Agency;
  - 1.4. Budget Timetable, Budget Call Circulars, Budget Performance Report, and External (Aid) Resources Reports
- 2. Generate user friendly budget information and carry out activities to disseminate widely among the public.
  - 2.1 develop and maintain a user-friendly website
  - 2.2 town halls and, live radio programs

| Milestone Activity With a Verifiable Deliverable  | Deadline:  | Responsible agency   |
|---|--|--|
| 1. Publish online on MOFDP website relevant budget and audit reports  |  |  |
| 1.1: 7 out of the required 8 budget documents each year: (Executive Budget Proposal, Pre-Budget Statement, Citizen Budget, In-Year Report, Mid-Year Review, and End of Year Report) | Begin July 1, 2021<br>and ongoing until<br>December 2022 | Ministry of Finance<br>and Development<br>Planning (MoFDP) |
| 1.2: Annual audit reports   | Begin July 1, 2021<br>and ongoing until<br>December 2022 | MoFDP  |
| 1.3: Data on quarterly central government expenditures, breaking it down by Ministry, Department and Agency;  | Begin July 1, 2021<br>and ongoing until<br>December 2022 | MoFDP  |
| 1.4: Budget Timetable, Budget Call Circulars, Budget Performance Report, and External (Aid)   | Begin July 1, 2021<br>and ongoing until<br>December 2022 | MoFDP  |

|    | Resources Reports  |  |                                |
|----|--|--|--------------------------------|
| 2. | 2. Make budget information user friendly and more accessible to the public.  |  |                                |
|    | 2.1: Develop and maintain an interactive and user-friendly citizen budget website, include the 'Liberia Project Dashboard' ( <a href="https://www.liberiaprojects.org/">https://www.liberiaprojects.org/</a> ) to monitor ODA  | Begin October 2021<br>and ongoing until<br>December 2022 | MoFDP                          |
|    |  |  |                                |
|    | 2.2: Hold interactive public budget meetings on a quarterly basis at community town halls in every county to allow citizens to ask questions and make suggestions, with the government responding, including how it will take the suggestions forward-include women, youth, minority groups, poor, remote rural communities in the discussions; host monthly live community radio talk-shows in every county talking about the local budget. | Begin August 2021<br>and ongoing until<br>December 2022  | MoFDP in partnership with CSOs |

| Lead implementing agency:                | Ministry of Finance and Development Planning (MoFDP)                            |
|--|---|
| Contact Person Name:                     | Johnson Williams  |
| Title, Department:                       | Assistant Director for Budget Development & Dissemination/ Department of Budget |
| Phone/ Email:                            | jwilliams@mfdp.gov.lr/ +231 776-<br>627707                                      |
| Other agencies or partner organizations: | IREED, CEMESP, NAYMOTE, YOWOMED, ALab & OGP Secretariat                         |

# 3. Access to Justice

Justice remains out of reach for a vast number of citizens in Liberia. The cost of accessing justice through the formal system is high- both in terms of time, money and effort. A significant backlog of cases has led

to overcrowding in prisons because the judiciary is unable to provide a fair public trial in a timely manner. These constraints have affected the country's rule of law and errored public trust in the government's justice system.

#### The commitment is to:

## 3.1 Build capacity within the justice system; and

## 3.2 Engage citizens on justice issues at the local level.

The commitment aims to fill the existing capacity gap in the judicial system by creating jury management offices; and increase citizen engagement by training them to serve as jurors. This is aimed at furthering public understanding of local laws and services available to them. This will increase accountability and help build citizens' trust in the judicial system.

- 1. Establish jury offices in all counties;
- 2. Train and assign professionals in magisterial courts in all counties;
- 3. Training for the remaining 60 magistrates (so far 240 have been trained against previous target of 300) across all 15 counties;
- 4. Raise awareness around the roles of juries in all 15 counties;
- 5. The development of an Open Justice initiative through which citizens will monitor local courts, track cases and follow-up on the return of bond fees;

| Milestone Activity With a Verifiable Deliverable   | Deadline:  | Responsible agency |
|--|--|--------------------|
| Open 3 jury management offices in 3 counties in two years  | Begins January<br>2021 and ongoing<br>until December<br>2022 | Judiciary          |
| Train and assign 120 public professionals     within magisterial courts in all 15 counties               | Begins January<br>2021 and ongoing<br>until December<br>2022 | Judiciary          |
| 3. Train 60 magistrates in the remaining counties  | Begins January<br>2021 and ongoing<br>until December<br>2022 | Judiciary          |
| Institutional & community awareness     campaigns on jury services annually in each of     the 4 regions | Begins January<br>2021 and ongoing<br>until December         | Judiciary          |

|  | 2022   |          |
|--|--|----------|
| 5. An active database for efficient tracking and following up on bonds | Begins January<br>2021 and ongoing<br>until December<br>2022 | Judicary |

| Lead implementing agency:                | Judiciary  |
|--|--|
| Contact Person Name:                     | Atty. Andrew Nimley  |
| Title, Department:                       | Administrative Assistant, Office of Chief<br>Justice of Liberia  |
| Phone /Email:                            | Papajnimley2009@yahoo.com and +231-866513127   |
| Other agencies or partner organizations: | IDLO, Carter Center, UNDP, Swedish<br>Embassy, PUL, Center for Justice and<br>Peace Studies, OGP Secretariat |

## 4. Supporting Institutions of Integrity

Perceptions of integrity in the public sector are very low in Liberia. High levels of corruption and lack of integrity have undermined trust between citizens and government. The Government's Code of Conduct Act (2014) is a guiding document for civil servants, but this is not effectively implemented. This deters honest young Liberians from entering the civil service.

#### The commitment it to:

- 4.1 Support the passage of laws to bolster integrity and accountability of public servants;
- 4.2 Support the development of an anti-corruption court;
- 4.3 Develop a National Integrity Committee; and
- 4.4 Integrate integrity and accountability education into the public school system.

The commitment creates a legal framework in order to establish guidelines for public officials. It increases training opportunities and creates a network of honest government officials to build the values of accountability and integrity within institutions and schools. This commitment seeks to

strengthen institutional values and promote the culture of accountability as a hallmark for service delivery. It also encourages integrity as the foundation for deepening societal value-systems.

- 1. Ensure the passage of the Whistleblower and Witness Protection Acts;
- 2. Establishment of a fast-track/specialized anti-corruption court;
- 3. Introduction of integrity and accountability education in all public schools.
- 4. Monitor institutions with high-risk for corruption

| Milestone Activity With a Verifiable Deliverable  | Deadline:  | Responsible agency                           |
|---|--|--|
| The Passage of Whistleblower and Witness     Protection Bills into law  | Begins January<br>2021 and ongoing<br>until December<br>2022 | Liberia Anti-Corruption<br>Commission (LACC) |
| Establish a fast-track/specialized anti-<br>corruption court  | Begins January<br>2021 and ongoing<br>until December<br>2022 | LACC ,Judiciary &<br>Legislature             |
| Integration of integrity, transparency and accountability education into the Liberian public school curriculum            | Begins January<br>2021 and ongoing<br>until December<br>2022 | LACC & Ministry of Education                 |
| Establishment of a National Integrity     Committee to monitor high-risk institutions     and help inform decision making | Begins January<br>2021 and ongoing<br>until December<br>2022 | LACC   |

| Lead implementing agency: | Liberia Anti-Corruption Commission (LACC)                            |
|---------------------------|--|
| Contact Person Name:      | Janet Sarsih and Robert Jarwleh                                      |
| Title, Department:        | Administration   |
| Phone /Email:             | 0775127818/ 0777007726<br>jsarsih@lacc.gov.lr / rjarwleh@lacc.gov.lr |

| Other agencies or partner organizations: | Ministry of Education, , LIPA, PYPP,<br>CENTAL, ALab-Liberia, CAPPDOG, PYPP, iLab |
|--|---|
|  | Liberia, IREDD, NAYMOTE, PUL, OGP<br>Secretariat, UNDP, OSIWA, USAID, EU          |

# 5. Open and Inclusive Contracting Standards

Lack of participation and access to information for monitoring governance in Liberia means millions of dollars are lost every year through corrupt contracting and lack of transparent procurement processes for public contracts, especially related to public infrastructure. There is also widespread gender disparity as women owned businesses have not been integrated into Liberia's public procurement framework. This leaves out women as producers and receivers of public services, and thus their demands and needs are not addressed when providing public services and infrastructure.

Opening up public procurement information and increasing participation of women are steps in the right direction to make public contracting more transparent and accountable.

#### The commitment is to:

- 5.1 Ensure transparency in government procurement by adopting the open contracting data standard;
- 5.2 Raise awareness among general public about government procurement processes;
- 5.3 Engage with civil society and the private sector to improve public procurement processes;
- 5.4 Facilitate participation of more women owned businesses in public contracts.

The commitment seeks to improve accountability through open contracting by adopting international standards to make contracting information open to the public and create a forum to provide oversight for procurement processes. Publishing contracting information will increase government accountability, promote fair competition, encourage civic oversight and help the government to learn from previous successes and failures.

Contract transparency is essential for responsible management of resources to ensure equitable economic growth and development. Publishing information on how the Liberian government is managing resources will make information available for public awareness and participation by opening avenues for the public to hold the government accountable for use of public funds.

The following milestones will be reached to fulfill this commitment:

1. Adopt open contracting data standard, a global open-source tool to enable disclosure of data and documents along the entire contracting process (the planning, tenders, awards, contracts and implementation phases) and application of this standard to public projects;

- 2. Establish administrative directive and guidelines and ethical codes mandating application of the open contracting system for public contracts;
- 3. Publish all contracting data on the open data portal by default, which will also be compliant with the open contracting data standard;
- 4. Timely updates of information on the Public Procurement and Concessions Commission (PPCC) eProcurement and Liberia Extractive Industries Transparency Initiative's open contracting platform:
- 5. Civic education on procurement and contracting processes to support citizens in understanding how these processes happen and their duties to oversee them, through a specific, time-bound sensitization campaign
- 6. Establish an open contracting forum comprising government, civil society and the private sector to ensure sustained engagement, oversight and improved procurement processes. The forum will follow the open government principles of equal participation and co-creation and will be tasked to select a number of projects to monitor using the open contracting data standard and web portal.

| Milesto | one Activity With a Verifiable Deliverable  | Deadline:  | Responsible agency               |
|---------|---|--|----------------------------------|
| 1.      | Adoption of the open contracting data standard, a global open-source tool, making data and documents in the contracting process available to the public. This includes planning, tenders, awards, contracts and implementation. | Begins January<br>2021 and ongoing<br>until December<br>2022 | PPCC                             |
| 2.      | Establish administrative directive and guidelines and ethical codes mandating application of the open contracting system for public contracts.  | Begins January<br>2021 and ongoing<br>until December<br>2022 | PPCC                             |
| 3.      | Monitor procuring entities and institutions receiving subsidies to track compliance with the Public Procurement and Concessions Commission (PPCC).  | Begins January<br>2021 and ongoing<br>until December<br>2022 | PPCC                             |
| 4.      | Publish all contracting data on the open data portal in order to be compliant with the open contracting data standard.  | Begins January<br>2021 and ongoing<br>until December<br>2022 | PPCC                             |
| 5.      | Conduct at least 6 outreach events to increase citizens' understanding of the procurement and contracting processes.  | Begins January<br>2021 and ongoing<br>until December<br>2022 | PPCC (collaborate with CSOs)     |
| 6.      | Establish an open contracting forum comprising government, civil society and the  | Begins January<br>2021 and ongoing                           | PPCC (explore collaborating with |

| private sector to ensure sustained engagement, oversight and improved  | until December<br>2022 | stakeholders/actor in public procurement) |
|--|------------------------|---|
| procurement processes. The forum will follow the OGP principles of equal participation and co-creation and will be tasked to select a number of projects to monitor using the open contracting data standard and web portal. |                        |   |

| Lead implementing agency:                | Public Procurement and Concessions<br>Commission (PPCC)  |  |
|--|--|--|
| Contact Person Name:                     | Nathan Bangu   |  |
| Title, Department:                       | Director of Communication/ Department of Communication   |  |
| Phone /Email:                            | <u>nathanbangu@yahoo.com</u> (+231)-<br>886518215  |  |
| Other agencies or partner organizations: | CENTAL, NAYMOTE, CEMESP, P4DP, PaSD,<br>OGP Secretariat, UNDP, World Bank, African<br>Development Bank |  |

# 6. Improved and Open Health Care Delivery

Besides lack of adequate health services and facilities, Liberia's health care system faces significant governance challenges- low accountability in health supply chains, lack of public information on health services, and low citizen participation in the management of health care delivery. The country's healthcare system was already weakened by the 2014 Ebola crisis, and has been further tested by the COVID-19 pandemic, particularly in terms of the government's ability to provide timely, transparent data. Improvement in health care service delivery will be crucial to respond not only to the present global health crisis, but will also be a building block to prepare for a similar crisis in the future.

#### The commitment is to:

- 6.1 Improve health care service delivery- through training and use of technology;
- 6.2 Open data on medical supply chain management and aid, including on emergency procurements during disease outbreak;
- 6.3. Improve engagement with health officials at the national, district and county levels.

The following milestones will be reached to fulfill the commitment:

1. Train health care professionals as

- 1.1 Community Health Service Supervisors
- 1.2 Community Health Assistants
- 2. Draft guidelines in consultation with the public, CSOs, healthcare professionals and providers, and other relevant stakeholders to improve public healthcare service delivery processes;
- 3. Disclose medical drugs supply chain management decisions and updates, including on emergency procurements such as the ongoing COVID-19 pandemic;
- 4. Engagement with health officials at national, district and county levels for better service delivery:
  - 4.1 Activate and orient county health board members in all 8 counties with public health facilities:
  - 4.2 Ensure boards within these 8 counties are functional (and meet once every two months) and make minutes of the meetings available on the Ministry of Health website;
  - 4.3 Develop resource allocation formulae to guide the distribution/ budgetary allocation to facilities and counties based on clearly defined parameters;
  - 4.4 Track implementation of the MOH national operational plan at facility, district and county levels through the Verification of Implementation (VOI) developed by the MOH M&E Unit.

The commitment will increase access to healthcare services by recruiting and training healthcare professionals. It will create guidelines, track supply chains, and involve county health boards in oversight of processes. It will increase public awareness by opening up information on supplies, budgets and facilities- more information on current spending can enable better decision-making through citizens' input, which may lead to a more efficient system that can serve more people, more equitably. This will increase transparency and accountability by tracking resource allocation.

| Milestone Activity With a Verifiable Deliverable   | Deadline:  | Responsible agency          |  |  |
|--|--|-----------------------------|--|--|
| 1. Train healthcare professionals  |  |                             |  |  |
| 1.1 Recruit, train and deploy 100 qualified health professionals as Community Health Service Supervisors in 8 counties where National Community Health Assistant Program gaps exist. | Begins January<br>2021 and ongoing<br>until December<br>2022 | Ministry of Health<br>(MoH) |  |  |
| 1.2 Recruit, train and deploy 989 qualified community members as Community Health Assistants (CHA) in five counties where CHA gaps exist.  | Begins January<br>2021 and ongoing<br>until December<br>2022 | МоН                         |  |  |
| At least 2 consultations per year with public health officials, including at the county level, to understand their needs and feed into the health care budget                        | Begins January<br>2021 and ongoing<br>until December<br>2022 | МоН                         |  |  |
| 3. Track health resources (budget, medical supplies), distribution- including for COVID-19   | Begins January<br>2021 and ongoing                           | МоН                         |  |  |

| pandemic recovery and response- and publish quarterly reports on an online portal.   | until December<br>2022                                       |                |  |
|--|--|----------------|--|
| <ol> <li>Engagement with health officials at national, district and county levels for better service<br/>delivery</li> </ol>   |  |                |  |
| 4.1 Activate and orient county health board members in all 8 counties with public health facilities.   | Begins January<br>2021 and ongoing<br>until December<br>2022 | МоН            |  |
| 4.2 Ensure boards within these 8 counties are functional (and meet once every two months) and make minutes of the meetings available on the Ministry of Health website               | Begins January<br>2021 and ongoing<br>until December<br>2022 | МоН            |  |
| 4.3 Develop resource allocation formulae to guide the distribution/ budgetary allocation to facilities and counties based on clearly defined parameters.                             | Begins January<br>2021 and ongoing<br>until December<br>2022 | MoH with MoFDP |  |
| 4.4 Track implementation of the MOH national operational plan at facility, district and county levels through the Verification of Implementation (VOI) developed by the MOH M&E Unit | Begins January<br>2021 and ongoing<br>until December<br>2022 | МоН            |  |

| Lead implementing agency:                | Ministry of Health  |  |
|--|---|--|
| Contact Person Name:                     | Justine Korvayan  |  |
| Title, Department:                       | Director for Governance and<br>Decentralization, Planning   |  |
| Phone /Email:                            | justinkorvayan@ymail.com (+231)-<br>886585498/776152534   |  |
| Other agencies or partner organizations: | PHIL, Serene Health Inc. Starks Foundation,<br>World Aid Center, OGP Secretariat, WHO,<br>World Bank, AFDB, USAID, EU |  |

# 7. Engaging Citizens in the Legislative Process

Currently, there is little public knowledge of bills that are brought for vote in Congress and delays in the passage of important laws such as the Whistleblower and Witness Protection Act. An OGP report

highlights Liberia as one of the countries where lack of updates on a legal database as being particularly problematic. Low public participation, especially from youth, has led to a lack of public support for critical bills and little confidence from citizens in the legislative process.

#### The commitment aims to:

#### 7.1 Increase transparency in the legislative process; and

## 7.2 Increase citizen participation in public policymaking

The commitment aims to provide citizens with information to help them better understand which bills and laws will be voted upon. It will create spaces for public hearings, citizen engagement on draft legislation, and relevant advocacy campaigns.

The following milestones will be reached to fulfill the commitment:

- 1. Track status of bills in the House of Representatives and Senate through a central database which lists all bills under consideration;
  - 1.1 Provide information on the progress of bills, the sponsor of each bill and who has voted

for each bill:

1.2 Publish ongoing results and analysis in quarterly reports and online;

The commitment will increase participation by providing opportunity for citizens and civil society organizations to track, support and organize around the legislative processes. It will increase transparency by opening the parliamentary process to public scrutiny.

| Milestone Activity With a Verifiable Deliverable   | Deadline:  | Responsible agency   |  |
|--|--|----------------------|--|
| 1. Track the status of bills in the House of Representatives and Senate through central database   |  |                      |  |
| 1.1 Publish the full text of the (draft) bill as well as information on the progress, sponsors, and who has voted for each bill.   | Begins January<br>2021 and ongoing<br>until December<br>2022 | National Legislature |  |
| 1.2 Publish results and analysis in quarterly reports and online through a searchable database.  | Begins January<br>2021 and ongoing<br>until December<br>2022 | National Legislature |  |
| 2. Work with relevant groups inside and outside government to deliberate on draft bills  |  |                      |  |
| 2.1 Organize at least 2 rounds of consultations on<br>2 existing bills with multiple stakeholders relevant<br>to the particular issue- including relevant<br>government agencies, youth, private sector, CSOs, | Begins January<br>2021 and ongoing<br>until December<br>2022 | National Legislature |  |

| academia, media.                         |                      |  |
|--|----------------------|--|
|  |                      |  |
| Lead implementing agency:                | National Legislature |  |
| Contact Person Name:                     |                      |  |
| Title, Department:                       |                      |  |
| Email:                                   |                      |  |
| Other agencies or partner organizations: |                      | APDOG, CEMESP, iLab,<br>GP Secretariat |
|  |                      |  |

# 8. Open Information and Public Engagement to Support Revenue Generation

Liberia has extremely low tax enforcement levels and high levels of corruption in the taxpayer system. There remains limited access to tax related information to help the public understand the system as well as how the taxpayer money is utilized by the government.

#### The commitment is to:

- 8.1 Adhere to the Common Reporting Standard,
- 8.2 Raise tax policy and compliance awareness among corporates and the general public;
- 8.3 Make the government's tax collection and allocation process more transparent.

The following milestones will be reached to fulfill this commitment:

- 1. Adopt the Common Reporting Standard (CRS);
- 2. Issuance of directives to relevant stakeholders for compliance with the CRS;
- 3. Sensitization of corporate organizations on the content and requirements of the CRS;
- 4. Disclosure of the amount and composition of tax revenue that the government receives from the public through a portal that is publicly accessible and in a format that is easy to understand.

This commitment aims to enhance compliance and transparency in the tax system and increase public confidence in paying taxes. It will disseminate information on tax payment processes and budget allocations of taxpayer funds to raise public awareness about government revenue and expenses.

| Milestone Activity With a Verifiable Deliverable | Deadline: | Responsible agency |
|--|-----------|--------------------|
|--|-----------|--------------------|

| 1. | Signature of and formal commitment to the Common Reporting Standard (CRS) and issuance of relevant directives for compliance | Begins January<br>2021 and ongoing<br>until December<br>2022 | Liberia Revenue<br>Authority (LRA) |
|----|--|--|------------------------------------|
| 2. | Issue directives to stakeholders to comply with the CRS  | Begins January<br>2021 and ongoing<br>until December<br>2022 | LRA                                |
| 3. | At least 3 workshops to sensitize businesses in all 15 counties on the content and requirements of the CRS                   | Begins January<br>2021 and ongoing<br>until December<br>2022 | LRA                                |
| 4. | Set up an open tax portal within the LRA website disclosing the amount and composition of tax revenue                        | Begins January<br>2021 and ongoing<br>until December<br>2022 | LRA                                |

| Lead implementing agency:                | Liberia Revenue Authority (LRA)                                   |  |
|--|---|--|
| Contact Person Name:                     | Paul Hinneh   |  |
| Title, Department:                       | Chief of Office Staff/ Office of the<br>Commissioner General LRA  |  |
| Email:                                   | <u>Paul.hinneh@lra.gov.lr</u> / (+231)- 886-<br>411313/770-447417 |  |
| Other agencies or partner organizations: | Business associations, local chambers                             |  |

# 9. Accountability and Transparency in Addressing Sexual and Gender-Based Violence

Gender-based violence such as rape, sexual assault, forced prostitution as well as domestic violence is high in Liberia. The Government has drafted a Roadmap on Ending Sexual and Gender-Based Violence 2020-2022. The current Government has expressed commitments to implement the roadmap to address issues related to sexual and gender based violence (SGBV). Ensuring progress on the Government's roadmap is crucial to build trust among victims of SGBV.

### The commitment is to:

# 9.1 Provide open data and information on implementation of SGBV roadmap;

# 9.2 Create a monitoring system for SGBV across public service departments.

The following milestones will be reached to fulfill the commitment:

- 1. Provide regular updates on the Government's implementation of the Government of Liberia & Partners' Roadmap on Ending Sexual and Gender-Based Violence 2020-2022;
- 2. Establish sexual and gender harassment committees in all Ministries- ensuring 50% of the committee members are female;
- 3. Make annual reports of the sexual and gender Harassment Committee publicly available on each Ministry's website.

The commitment will increase transparency around poverty and gender-based violence by highlighting these issues and hold those responsible accountable for their actions. The commitment increases public information through new mapping, tracking and justice initiatives and mechanisms.

| Milesto | one Activity With a Verifiable Deliverable   | Deadline:  | Responsible agency  |
|---------|--|--|---|
| 1.      | Conduct Post Module Test (PMT) in 2 counties to establish the poorest of the poor and provide a roadmap for actions to lift them out of poverty                      | Begins January<br>2021 and ongoing<br>until December<br>2022 | Ministry of Gender,<br>Children and Social<br>Protection (MoGCSP) |
| 2.      | Civil Society mapping to create equal space for participation and effective implementation that impact citizens  | Begins January<br>2021 and ongoing<br>until December<br>2022 | MoGCSP  |
| 3.      | Create a platform to track all GBV cases across<br>the country that link with all sectors (Justice,<br>Health, LNP, and Judiciary) for due process of<br>litigation. | Begins January<br>2021 and ongoing<br>until December<br>2022 | MoGCSP  |

| Lead implementing agency: | Ministry of Gender, Children and Social Protection   |
|---------------------------|--|
| Contact Person Name:      | Patricia Togba & James Kolubah   |
| Title, Department:        | Technical Assistant to Deputy Minister/ Department for Research, Planning & Policy/ Supervisor for HIV/AIDS Unit |
| Phone /Email:             | mgcspdmrppta@gmail.com (+231)-866-<br>539371/777-719577  |

|  | jameskolubahamezuc@hotmail.com (+231)-<br>776-079974 |
|--|--|
| Other agencies or partner organizations: |  |

# **10. Youth Engagement for Protection of Civic Space**

Young people under the age of 24 make up more than 60% of the Liberian population. Many do not feel their voices can be heard- while others, like the Federation of Liberian Youth and other local youth led CSOs have worked together to solve economic, environmental and social problems in their communities. It is essential for the government to better engage young people in protecting and promoting Liberia's democratic processes. Young people can also be powerful agents for change during crises like the COVID-19 pandemic- to spread health related messages in communities as well as help with relief efforts.

The Government of Liberia's Youth Policy provides an enabling environment for youth engagement and strengthening of civic space. Initiatives from the Government to implement this policy and increase youth participation through representation in relevant national forums, events and activities will support more robust, open and effective governance over time.

## The commitment is to:

- 10.1 Increase representation of youth led CSOs in national forums and dialogues;
- 10.2 Increase youth participation and visibility through special events and programs;
- 10.4 Encourage youth civic engagement by increasing collaboration among students.

The following milestones will the reached to achieve this commitment:

- 1. At least 1 youth led CSO from all 15 counties will be represented in the working committees of the National Civil Society Council of Liberia (NCSCL);
- 2. Organize a high level National Youth Summit annually bringing together youth from different cohorts to exchange ideas on health, education, environment, governance, technology, human rights and other issues that affect them;
- 3. Incorporate feedback from the Youth Summit into national policies;
- 4. Engage in participatory governance by engaging youths in local government boards.

| Milestone Activity With a Verifiable Deliverable   | Deadline:     | Responsible agency                    |
|--|---------------|---------------------------------------|
| Appoint 1 youth led CSO from each county to<br>the National Civil Society Council of Liberia<br>(NCSCL) through a transparent selection<br>process | December 2021 | Ministry of Youth and<br>Sport (MoYS) |

| 2. | Organize a 2 day high level National Youth<br>Summit annually bringing together youth from<br>different cohorts from all counties                         | November 2021,<br>November 2022                    | MoYS |
|----|---|--|------|
| 3. | Publish National Youth Summit report highlighting key recommendations from the event and next steps; and advocate around this with national policymakers. | Within 2 months of<br>the National Youth<br>Summit | MoYS |
| 4. | Appoint at least two youth- 1 male and 1 female- in county boards and commissions   | June 2021  | MoYS |

| Lead implementing agency:                | Ministry of Youth and Sports (MoYS) |
|--|-------------------------------------|
| Contact Person Name:                     |                                     |
| Title, Department:                       |                                     |
| Email:                                   |                                     |
| Other agencies or partner organizations: |                                     |

# 11. Monitoring and Next Steps

In order to implement this action plan effectively, transparently and in a timely manner, regular monitoring of progress is essential; along with engagement to gather feedback from respective ministries and government agencies. Additionally, providing regular updates via publicly accessible platforms will build trust in the OGP process among citizens and the international community. By building the monitoring of this plan into the plan itself we hope to ensure robust engagement with the plan; and build accountability into the OGP process itself.

#### The commitment is to:

- 11.1 Monitor fulfillment of the OGP NAP 2020-2022 commitments;
- 11.2 Open up the OGP NAP implementation process with regular updates on progress; and
- 11.3 Draft the new OPG NAP in a participatory manner.

- 1. Set up an OGP National Action Plan 2020 2021 implementation and monitoring working group, whose members shall include representatives of individual ministries and other central authorities and provide regular updates on its activities;
- 2. Publish all meeting minutes, reports and other relevant documents from the working group;
- 3. The Working group will engage with multiple stakeholders to gather feedback and input while drafting the next OGP NAP in 2022.

| Milestone Activity With a Verifiable Deliverable  | Deadline:   | Responsible agency   |
|---|---|--|
| <ol> <li>All agencies responsible for implementing the<br/>OGP NAP 2020-2022 to appoint a mid-senior<br/>level member of staff for the working group,<br/>which will meet on a quarterly basis to update<br/>on progress</li> </ol> | February 2021   | LBR, LEITI, MOFDP,<br>MoJ,PPCC, MoH,<br>National Legislature,<br>LRA, MoGCSP, MoYS |
| Publish all meeting minutes, progress reports and other relevant documents on relevant government agency websites   | Within one month<br>of the working<br>group meeting         | LBR, LEITI, MoFDP,<br>MoJ,PPCC, MoH,<br>National Legislature,<br>LRA, MoGCSP, MoYS |
| 3. Engage with multiple stakeholders- including communities, youth groups, CSOs- at least twice annually to gather feedback for the new action plan   | July 2021,<br>December 2021,<br>June 2022,<br>November 2022 | OGP working group  |

| Lead implementing agency:                | Ministry of Youth and Sports/ Ministry of<br>Finance and Development Planning |
|--|---|
| Contact Person Name:                     |   |
| Title, Department:                       |   |
| Email:                                   |   |
| Other agencies or partner organizations: |   |

# 12. Monitoring and Next Steps

| Milesto | one Activity With a Verifiable Deliverable  | Deadline:  | Responsible agency |
|---------|---|--|--------------------|
| 1.      | Collaborate with government ministries and agencies to acquire latest health census data including healthcare facilities  | Begins June 2020<br>and ongoing until<br>July 2021     | iLab-Liberia       |
| 2.      | Clean, analyze, visualize and map all healthcare facilities, COVID-19 facilities, Cases. Develop both digital and printed maps, create infographics, and covert data to various open data formats to be reused.                         | Begins July 2020<br>and ongoing until<br>August 2021   | iLab-Liberia       |
| 3.      | Create an online repository to house all products, share printed maps with County Health Teams, shared digital contents with all stakeholders and the general public through emails, newsletters, social media, blogpost and in person. | Begins August<br>2020 and ongoing<br>until August 2021 | iLab-Liberia       |

| Lead implementing agency:                | iLab-Liberia                             |  |  |
|--|--|--|--|
| Contact Person Name:                     | Carter Draper                            |  |  |
| Title, Department:                       | Country Director                         |  |  |
| Phone/ Email:                            | (+231) 770003983/ carter@ilabliberia.org |  |  |
| Other agencies or partner organizations: | iLab-Liberia & OGP Secretariat           |  |  |