



Final Learning Exercise Summary Report

Montevideo, Uruguay Action Plan I 2023-2025

Msc. Ing. Juan José Prada.

Asesor del Departamento de Desarrollo Sostenible e Inteligente de la Intendencia de Montevideo de Montevideo

Section I: Open Government in Context

Montevideo developed its first Local Plan through a participatory process that involved representatives from different departments of the City Council, as well as citizens of Montevideo, organized or acting in a personal capacity.

It was led and coordinated by the Digital Proximity and Open Government team of the Department of Sustainable and Smart Development of the Municipality of Montevideo. It had the support of MontevideoLab and the Institutional Data Committee, which is responsible for developing and executing Montevideo's Data Strategy. No budget allocations were considered for its implementation, as it could be addressed with the resources already available to the City Council.

Section II: Action Plan Co-Creation Process

2.1 Co-creation process review

Although Montevideo had participated in previous national plans with a national team leading the entire process, this was its first Local Action Plan. Therefore, the team promoting it lacked a thorough understanding of the required actions. Nevertheless, two opportunities for participation in the form of discussions were defined: one in person and, at the request of the participants in the first, a second in a virtual format.

The format was different in both instances. In the first, work was carried out in a discussion



format in working groups, in a dynamic of ideation and design, with guidelines as broad and open as possible, and participants generated inputs that could then be transformed into actions. In the second instance, which was held virtually, the turnout varied significantly. However, as some of the people who had participated in the first instance did not participate in the second, the potential commitments that emerged in the first instance differed significantly from those proposed at the time, and those ideas were not pursued further. The work was carried out in smaller rooms, each with a different theme, and each person signed up for the one most interesting to them. Officials from the Montevideo City Council, related to each thematic area, also participated in each room.

In the first instance, there were eight participants from the City Council and six from civil society. In the second (virtual) instance, there were 17 from the City Council and 35 from civil society.

2.2 Co-creation process recommendations

- Start earlier in the process by disseminating the development process.
- Create more opportunities for dialogue and listening.
- Involve more internal actors from the City Council to strengthen possible commitments.

Section III: Action Plan Commitments

3.1 Commitments implementation review

Although the commitments were correctly designed, at least one of the two could not be fully evaluated because the municipal government's programs were implemented at the end of the plan. However, both commitments achieved the expected results, except for the comment above.

Another area for improvement is the involvement of more actors in monitoring the plan throughout its implementation, both within the Administration and by civil society.

3.2 Commitments recommendations

- Given the changes in the general direction of the Environmental Development area, it remains to be seen whether the initial objectives will continue to be pursued or change.
- Regarding the mapping of cultural actions, the key is maintaining this mapping by the areas involved.
- In preparation for a new plan, more City Council departments should be involved, and citizen participation should be improved across both proposals and monitoring.