

**MUTUAL ACCOUNTABILITY FRAMEWORK
BETWEEN KADUNA STATE GOVERNMENT AND THE UK FOREIGN,
COMMONWEALTH AND DEVELOPMENT OFFICE (FCDO)**
Tuesday, 29th – Wednesday, 30th June 2021

KADUNA MUTUAL ACCOUNTABILITY FRAMEWORK (KaMAF)

Introduction:

This framework is established to reaffirm the joint commitment and continued cooperation and to strengthen the mutual accountability relationship between the Kaduna State Government (hereafter referred to as '**the government**') and the UK Foreign, Commonwealth and Development Office, Nigeria (hereafter referred to as '**the Donor**'). This framework aims to improve coordination between the Donor and the Government, and to support the delivery of the Kaduna State Development Plan 2021 – 2025. The KaMAF forms the basis for the Strategic Dialogue with the Government of Kaduna State.

The KaMAF builds on the Kaduna State International Development Cooperation Framework 2017 – 2020 and the quarterly meeting discussions between the Governor of Kaduna State (HE Nasir El-Rufai) and Development Partners. To this end, the KaMAF covers key areas for reform and engagement committed to by the government of Kaduna States and commitments from the Donor to support the government's initiatives.

The KaMAF covers key deliverables for the year (2021). The KaMAF is aligned to the overarching Kaduna State Development Plan 2021 – 2025. The KaMAF will monitor concrete reforms that support good governance, peace and security, reduce poverty through human capital development (particularly Health, Education, Social Protection), and improve economic recovery and investments in the people of Kaduna State.

Working in cooperation through the KaMAF, we will support progress towards the Framework's overarching objectives in 2021 and 2022 and encourage continued international development partner support and strengthen the accountability of the government to the people.

Principles of Mutual Accountability:

This framework builds on the high-level strategic relationship between the Governor of Kaduna State, Mallam Nasir El-Rufai and the UK Foreign, Commonwealth and Development Office.

This mutual accountability framework provides a transparent framework for the implementation of the Development Partnership Agreement at a strategic level. It provides for regular dialogue and establishes a range of policy issues that shall be covered during the Strategic Dialogue because of their relevance to the achievement of the Kaduna State Development Plan 2021 – 2025 and the Sustainable Development Goals (SDGs).

It is important to note that this Mutual Accountability Framework does not contravene or override Development Partner's bilateral arrangements with the Federal Government of Nigeria (FGN) or any of the 36 States and the Federal Capital Territory (FCT). Rather it provides a platform for continued development partnership and collaboration with the Kaduna State Government.

This partnership relationship will continue to be governed by the following mutual accountability principles:

1. The Donor will seek to support the developmental priorities identified by the government of Kaduna State.
2. The government's delivery of its mutually agreed commitments will be key for sustained Donor support to the state.
3. This framework makes development support predictable, which is critical to effective government delivery.
4. Lessons from aid effectiveness should be acted upon by the development partner and the government.
5. The government's commitment to transparency, efficiency and effectiveness is critical to good governance and combatting corruption.
6. Development assistance that is aligned with the focus of the Kaduna State Development Plan (KSDP) is essential for the sustainability of development assistance and citizen buy-in and trust.
7. Transparent, citizen-oriented monitoring of development and governance benchmarks provides accountability to the people of Kaduna State, and reinforces the reciprocal commitments of development partners and the government to improved development performance.
8. Building economic recovery and institutions is critical to attracting, both domestic and foreign investment and thereby creating sustainable economic growth and jobs; and
9. Regional economic cooperation and connectivity are the key to ensuring growth, eliminating poverty and utilizing the immense trade and transit potential of Kaduna State and its neighbours in the Northwest region and beyond.

Modalities:

The government and the Donor agree to set up a joint mechanism to monitor performance related to the KaMAF. The three elements of the mechanism are:

- A **monthly Programme Coordination and Monitoring Board (PCMB)**, between the Donor programmes in Kaduna state and MDAs (Ministries, Departments, and Agencies) that will be implementing the framework and with the Kaduna Planning and Budget Commission strategically positioned as coordinating MDA.
- A **Quarterly Technical Meeting** of the Donor and the Kaduna Governor / Government to receive progress updates, review challenges to performance commitments, and discuss other pressing issues; and
- **Bi-Annual KaMAF Partners Strategic Dialogue** and performance review meetings (six-monthly) to assess progress with achievement of KaMAF commitments, agree and jointly approve next steps / action plans for next 6 months.

Monitoring and Review Framework:

The government and the Donor agreed to establish the KaMAF to comprehensively monitor and review performance against the agreed deliverables for 2021-2022. Key performance indicators for the framework will be developed to allow effective review of progress across the sectors identified.

The government and the Donor agree to establish a framework defined around three key moments for monitoring, spread evenly each four months across the year.

1. In **June 2021** the government and the Donor will hold a **Development Cooperation Strategic Dialogue (DCSD)**. This will generate a clear mutual understanding of progress against short-term deliverables, especially deliverables prioritised on a bilateral level. The government will publish the DCSD report (an aggregation of reports from implementing MDAs) describing to an appropriate level of detail all development assistance to Kaduna State by the end of **April** each year.
2. In **September 2021** there will be a Government / Donor workshop to review performance and challenge progress against all **5 short-term deliverables** for 2021-2022. This will form the basis of a written report to be submitted for consideration to the **KaMAF Partners Strategic Dialogue** meeting in **November 2021**.
3. In **July 2021** there will be a **Programme Coordination and Monitoring Board (PCMB)** workshop to follow up on the June Strategic Dialogue, assessing progress against short-term deliverables and making recommendations for adjustments to be agreed at the next **KaMAF Partners Strategic Dialogue** meeting in **November 2021** or early **December 2021**.

Deliverables 2021 – 2022:

The five areas of short-term deliverables, proposed to be covered by the KaMAF framework are:

1. Improving security, peace, and political stability.
2. Improving governance, rule of law, accountability, and anti-corruption.
3. Improving fiscal sustainability and integrity of public finance/expenditure, including increases in government revenue.
4. Improving the delivery of basic services to poor people in Kaduna State with a focus on health (including its determinants), education, and social safety nets.
5. Supporting economic recovery through inclusive growth and development with a particular focus on employment (youth) and climate smart development.

Each KaMAF deliverable for 2021-2022 is aligned with the KSDP and has a goal statement that includes the measurable high-level outcome sought in the particular sector, an output-level short-term deliverable or deliverables, and the organizations responsible for action / implementation. A background on each deliverable is provided,

explaining context, history, and the links to the KSDP and Development Partner programmes.

GENERAL COMMITMENTS BETWEEN THE KADUNA STATE GOVERNMENT AND THE DEVELOPMENT PARTNER (FCDO)

KADUNA STATE GOVERNMENT COMMITMENTS: In the framework of mutual accountability, KDSG commits to:

1. **Place** poverty reduction, economic transformation, sustainable climate, human rights, and conflict-sensitive development at the centre of Kaduna State's development policy and resource allocations as outlined in its SDP.
2. **Improve** development coordination mechanism through the strengthening of the State Development Aid Coordination department and the utilization of the Kaduna State Development Plan. An implementing framework shall be aligned with the Kaduna State Development Plan 2021 - 2025.
3. **Be responsive** to Results Based Management (RBM) principles towards improved quality of lives of citizens by ensuring that the Kaduna State Development Plan responds to the impact and outcome results stated in the implementing framework.
4. **Support** poverty reduction through sound fiscal policies, social protection legislation, developing and implementing credible budgets and strengthening public financial management (PFM) systems, in line with the approved PFM Reform Plan and Fiscal Responsibility and Public Procurement Legislation.
5. **Ensure** the implementation of the results-based planning by developing sector Results framework and conducting annual performance reviews of sectors, as the basis for preparing Sector Strategies (MTSSs) to facilitate achieving the defined results for the sector.
6. **Improve** effective, functional, and sustainable service delivery charter by developing organizational performance management framework, that provides an opportunity for effective feedback from citizens. The corporate planning and operational plan shall serve as its performance improvement process and implementation tool respectively.
7. **Develop** performance management framework for tracking each partners' commitment as stated in this agreement.
8. **Provide** leadership in developing better donor coordination mechanism, including active leadership in the oversight of implementation of programmes, performance reviews on partners commitments and results as well as utilization of performance information.

9. **Ensure** availability of State official statistics relevant to the indicators in the Results framework to enhance performance tracking, reviews and reporting.
10. **Ensure** availability and timely release of counterpart/cost sharing funds; and
11. **Ensure** the coordination and dissemination of the Mutual Accountability Framework and reports through Kaduna Planning and Budget Commission.

THE DEVELOPMENT PARTNER (DONOR) COMMITMENTS:

In the framework of mutual accountability, DPG commits to:

1. **Provide** support for the delivery of the Kaduna State Development Plan, (2021–2025) relevant sector strategies and operational plans where relevant to their programmes.
2. **Be responsive** to Kaduna State Government's planning processes.
3. **Ensure** that aid is development oriented, predictable, transparent and accountable.
4. **Support** efficient aid architecture by aligning its programmes (as much as possible) with the State's planning, budgeting and performance management processes.
5. **Be responsive** to aid effectiveness reviews and other performance management processes.
6. **Ensure** the support to relevant government agencies and ministries, as relevant, is made clear; and
7. **Support** the State Government effort on publicity and utilization of performance information by making publicly available MAF Agreement and reports through partner websites and other relevant media as appropriate.

KADUNA MUTUAL ACCOUNTABILITY FRAMEWORK (KMAF) SHORT-TERM DELIVERABLES 2021 - 2022	
THE GOVERNMENT COMMITMENTS	
THE DONOR COMMITMENTS	
Deliverable 1: Improving security, peace and political stability	
Short-term deliverable 2021-2022	<p>KMAF 1.0: Ensure continued emphasis on democratic governance, state, ethnic and social inclusion. Hold free, fair, transparent and participatory elections in 2023. Actively promote the maintenance of peace in the run-up and during the elections.</p> <p>Concrete steps taken by the government and relevant electoral institutions to improve the electoral process at all levels of the state electoral process. Particularly with the planning and conduct of Local Government election in June 2021</p> <p>Starting preparations for the 2023 national and state elections and other foreseen electoral processes incorporating lessons from the April 2019 national/state elections.</p> <p>KMAF 1.1. Extend the term of and increase resourcing for the Kaduna State Peace Commission (KPSC) in order to continue to develop conflict prevention and management capacities across the state, including at LGA level.</p>

	<p>KMAF 1.2. Strengthen conflict sensitive practice for all state implementation and resource distribution in areas affected by inter-communal and sectarian violence. That is, ensure that it does not aggravate tensions between conflicting parties (including through heightened perceptions of social/political exclusion) and where possible promotes peace and social cohesion. Fair distribution of resources, clear and transparent communications, and effective feedback monitoring systems are minimum standards.</p>	
<p>Responsible Organizations</p>	<p>Independent National Electoral Commission (INEC) Kaduna State Peace Commission (KPSC) Kaduna State Independent Electoral Commission (KSEC) Ministry of Local Government Affairs Political Parties / Civil Society Organisations Ministry of Internal Security and Home Affairs Civil Society Organisations</p>	<p>Background The last major election in the state held in April 2019, at which All Progressive Congress (APC) and its flagbearer Mallam Nasir Ahmed El-Rufai were victorious and thus ushered in a second term in Office for the incumbent Governor. Kaduna successfully held a technology-driven election in May 12th, 2018. The current leadership will be in Office for three years based</p>

	<p>on the state LG law 2018. A new election is being planned for June 2021. As the closest tier of government to the citizens, there is need for the government to hold Local Government elections that are free, fair, inclusive, transparent and credible. This LGA election needs to be properly conducted and concluded on schedule to build confidence and trust in the polity.</p>	KMAF Short-Term Deliverable 2: Improving governance, rule of law, accountability and anti-corruption.	<p>K-MAF 2.0: Government commits to strengthening the capability of institutions to provide basic services in an accountable and transparent manner.</p> <p>K-MAF:2.1: Kaduna State ensures public participation in the making of laws and policies, and state laws are publicly accessible:</p> <p>K-MAF:2.2: Citizens have freedom of speech and assembly, are not persecuted and have access to legal representation and right to fair trial within reasonable time.</p> <p>K-MAF-2.3: Government provides the platform and access for citizens, civil society and the private sector to scrutinise public institutions and hold them to account to ensure transparency.</p>	<p>K-MAF 2.0: Support the State to develop frameworks for public service reform including better understanding of organisational mandates, corporate plans, human resource management and information systems, and service standards.</p> <p>K-MAF:2.1: Support to coalitions of Civil Society Organisations to engage constructively with government policies, and technical assistance to better understand public financial management systems and processes including public procurement.</p> <p>K-MAF:2.2 and 2.3: Support the State Government and CSOs on the implementation of the State Action Plan on Open Governance and facilitate consultations and platforms for regular engagement between state and non-state actors.</p>
Short-term deliverable 2021-2022				

	<p>K-MAF-2.4: Kaduna State government commits to open and transparent process for awarding public contracts.</p> <p>K-MAF-2.5: Government implements Freedom of Information Act and commits to a whistle blower policy and protection, to encourage access to information and protection of people with sensitive information.</p>	<p>K-MAF 2.6:</p> <ul style="list-style-type: none"> • Provision of a mentor and advisor to work with the Attorney General (AG) office and the Anti-Corruption Unit (ACU) team to support the implementation of the strategic plan • Provide Technical expertise in the area of public procurement and financial investigations and prosecution on anti-corruption, criminal intelligence and IT training related to these aspects. • Provide technical assistance to the development of guidelines and procedures for management of assets in a transparent and accountable manner. <p>K-MAF 2.6: Government, through the Anti-corruption Unit (ACU) and Attorney-General's office, deliver on state Anti-corruption Strategic Plan (2021-2022) through efficient and effective case sourcing, prosecution led investigation, effective prosecutions and capacity building.</p> <ul style="list-style-type: none"> • Government (through the ACU) establish a Complaints Desk by 2022 in three (3) Senatorial Zones of the State. • Government develop procedures for management of seized and disposal of confiscated assets in a transparent and accountable manner 	
Responsible Organizations	<p>Government House – Office of the State Governor State House of Assembly Ministry of Justice Ministry of Finance Ministry of Local Government</p>		

	Planning and Budget Commission State Public Procurement Agency Kaduna State Anti-Corruption Unit Office of the State Attorney General	KMAF Short-Term Deliverable 3: Improving fiscal sustainability and integrity of public finance/expenditure, including increases in government revenue.
Short-term deliverable 2021-2022	<p>KaMAF 3.0: Kaduna State commits to increasing fiscal transparency and accountability, and budget credibility by: ensuring annual budget call is online with the projections of the MTEF; ensuring timely and consistent monthly budget releases that are based on the profile set at the start of the financial year; ensuring timely publication financial reports and reduction of budget expenditure overrun deviation from the approved budget.</p> <p>KaMAF 3.1: Government ensures openness and citizens' engagement in the budget process through formal and systematic public consultations including vulnerable groups, publication of citizens state budgets and feedback mechanism.</p>	<p>KaMAF 3.0: To improve aid effectiveness and build institutions and capacities in Kaduna State, the Donor will review options to continue channelling on-budget development assistance as appropriate in 2021 and 2022. Decisions to increase on-budget support from individual Donor's current annual level depend on, amongst other factors, the implementation of the agreed reforms, in particular, significant progress on Public Financial Management (PFM), States Fiscal Transparency Accountability and Sustainability Programme (SFTAS), the 22-point Fiscal Sustainability Plan (FSP) and the Open Government Partnership (OGP) agenda; the Fiscal transparency and Treasury strengthening reforms (e.g. the 12 key State-led Fiscal Reforms under 4 Results Areas); as well as the development of the Sector Wide Approaches (SWAP) for development partners involved in the relevant sector.</p> <p>KaMAF 3.1:</p> <ul style="list-style-type: none"> • Support the revision of the State Development Plan (2021-2025) and Implementation Plan through the development of sector strategies and performance reporting. • Government continues to strengthen strategic planning and linkage between the State Development Plan, Sector Implementation Plans, Local Government Development Plans and annual budget. This

	<ul style="list-style-type: none"> Includes carrying out annual sector performance reviews and development of action plans for implementation of recommendations. Kaduna State continues to improve Internally Generated Revenue collection, diversification of revenue base away from dependence on oil revenues (FAAC) and ensures a fair and inclusive process that discourages multiple taxes. Government commits to sustainable debt management practices by ensuring that records, and controls are in place, and that the state meets basic debt solvency and liquidity threshold. 	<ul style="list-style-type: none"> Support the development of Medium-Term Expenditure Framework, Public Financial Management Assessments (PFM) and Debt Sustainability Analysis. Support citizens and civil society groups participation in the budget process including tracking of budget performance, fiscal sustainability plan and compliance with PFM laws for transparency and accountability. Provide technical assistance to Civil Society Organisations and the State Government on the implementation of the State Open Government Partnership Action Plan. Provide technical assistance on domestic revenue mobilisation through the development of a Medium-Term Revenue Strategy and facilitation of citizens/private sector dialogue on tax for service. 	KaMAF 3.2: Provide technical assistance through capacity building on Public Procurement, Financial investigations, Prosecution on anti-corruption, Criminal intelligence to the ACU.
Responsible Organizations	Ministry of Finance Planning and Budget Commission Kaduna State Internal Revenue Service Ministry of Local Government Affairs Kaduna State Anti-Corruption Unit Office of the State Attorney General	Background	Since 2015, Governor Nasir El-Rufai has embarked on several reforms to improve public financial management, policy and strategy and

	<p>public service management. The initiatives are aimed at strengthening budget and expenditure management systems and processes, improving transparency and accountability and ultimately improving service delivery to citizens. The reforms were guided by frameworks documented in the State Development Plan (2016-2020), Sector Implementation Plans (SIPs), Treasury Single Account, Zero-based budgeting, Fiscal Responsibility Law, Public Financial Management and Control Law and the Public Procurement Law (PPL). The State also passed the landmark Fiscal Responsibility Law, to ensure prudent public expenditure, financial management and discipline. The law requires that a 3-year Medium Term Expenditure Framework (MTEF) is prepared, in consultation with Local Government Areas four months into the financial year and laid before the State House of Assembly. This ensures that Economic and Fiscal Update, Fiscal Strategy Paper and Budget Policy Statement, and Sector Implementation Plans provide the building blocks for the development of MTEF.</p> <p>development partners are committed to explore possibilities for different forms of flexible on-budget assistance, including state-building contracts and expanding programs in support of the development priorities of Kaduna State, notably through the Kaduna State Development Plan (KSDP) and other related incentive or technical support schemes. World Bank on-budget support will continue to be contingent on improvements to accountability, transparency, and audit mechanisms.</p>	
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	<p>the State Level. The Government also introduced the Local Government Fiscal Transparency, Accountability and Sustainability program to increase accountability, transparency, and value-for-money.</p>	<p>KMAF Short-Term Deliverable 4: Improving the delivery of basic services to poor people in Kaduna with a focus on health (including its determinants), education, and social safety nets.</p>	<p>K-MAF 4.0: Kaduna State to ramp up COVID-19 surveillance and testing by 50% in the state, within a coherent public health security framework that can eventually expand beyond COVID-19 and integrate the State's health system.</p> <p>K-MAF 4.1: Build greater public awareness on individually actionable non-pharmaceutical interventions (e.g. hand hygiene, mask-wearing and social distancing) that can help prevent further COVID-19 outbreaks in the state.</p> <p>K-MAF 4.2: Ensure proactive engagement and support to the introduction of the COVID-19 vaccines in the State, including proactive identification of priority populations and establishment of formal mechanisms to guarantee fair and transparent targeting.</p> <p>K-MAF 4.3: Ensure that state budget appropriations for the health sector for 2021 is as close as possible to the benchmark recommended by the 2001 Abuja declaration of</p>	<p>KaMAF 4.0: Through the Lafiya programme, provide technical support to the Kaduna SMOH and SPHCDA to implement and track progress of the Kaduna COVID-19 vaccine roll-out plan. Lafiya programme will specifically support the design and implementation of dashboards to ensure greater visibility of vaccination data.</p> <p>KaMAF 4.1: Through the Lafiya programme facilitate and support engagement of traditional and religious leaders and communities through a state-led, locally appropriate social behaviour communication strategy to raise awareness and address misinformation. This support will build on NPHCDA and PTF Covid-19 strategic communications which FCDO will support at federal level the Lafiya programme.</p> <p>KaMAF 4.2: Through the Lafiya and PERL programmes, FCDO will facilitate and strengthen involvement of civil society in the Covid-19 vaccine and general response accountability platforms to ensure greater equity in the roll-out of Covid-19 vaccines in Kaduna State.</p>
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	<p>K-MAF 4.4: Ensure that all functionality and administrative requirements for the implementation BHCDF are met to start full disbursements to relevant agencies and facilities.</p> <p>Social Protection</p> <p>KaMAF 4.5: Increase by 30% the number of households and individuals captured in the State Social Register and align Kaduna Social Protection programme with the National Social Investment Programme. Digitise cash transfers via means which improve financial inclusion and facilitate individuals saving against shocks.</p> <p>KaMAF 4.6: Kaduna State to ensure effective Social Protection institutionalisation, data mining and programming, and coverage through adequate financing and to expand the scope of Social Protection coverage; so as to reduce the incidence of poverty and vulnerability in the state.</p>	<ul style="list-style-type: none"> • Through the Lafiya programme, provide technical support in the development of health sector budget analysis and Annual Operational Plan for FY2021 to catalyse the attainment of the Abuja target health budget allocation in Kaduna State. • Through the Lafiya and PERL programmes, FCDO will facilitate the engagement of civil society through, but not limited to, the Kaduna Open Government platform to enhance transparent health budget monitoring ensuring timely and adequate budget releases. • Through the Lafiya programme, provide technical support to build the capacity of BHCDF designated health facilities to provide basic health services in line with the BHCDF guidelines. This support includes capacity to prepare quarterly plans, strengthening of public financial management, use of data for tracking progress in service delivery, reporting and decision-making at health facility, LGA and state levels. • Through the Lafiya programme, provide technical support to strengthen the capacity of community structures such as the WDCs and civil society networks to perform their roles and responsibilities in line with the national BHCDF guidelines and accountability framework. 	<p>KaMAF 4.3 and 4.4: Building on the support previously provided by FCDO through the MNCH2 programme and the joint commitments of the PHC MOU donors, FCDO will:</p> <ul style="list-style-type: none"> • Through the Lafiya and PERL programmes, FCDO will facilitate the engagement of civil society through, but not limited to, the Kaduna Open Government platform to enhance transparent health budget monitoring ensuring timely and adequate budget releases. • Through the Lafiya programme, provide technical support to build the capacity of BHCDF designated health facilities to provide basic health services in line with the BHCDF guidelines. This support includes capacity to prepare quarterly plans, strengthening of public financial management, use of data for tracking progress in service delivery, reporting and decision-making at health facility, LGA and state levels. • Through the Lafiya programme, provide technical support to strengthen the capacity of community structures such as the WDCs and civil society networks to perform their roles and responsibilities in line with the national BHCDF guidelines and accountability framework. <p>NOTE: See separate <i>Kaduna Integrated PHC-MOU signed November 2018; a collaboration for strengthening the Primary Health Care System of Kaduna State.</i></p> <p>NOTE: See separate <i>Kaduna Integrated PHC-MOU signed November 2018; a collaboration for strengthening the Primary Health Care System of Kaduna State.</i></p>
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<p>Education</p> <p>KaMAF 4.7: Ensure realisation of the free education policy and strategy Kaduna State should make provisions for an implementation plan that will deliver on the objectives of the policy and strategy including specific barriers for girls such as addressing socio-cultural issues around early marriage, teenage pregnancy, and higher incidental cost of education at the secondary level for girls. (Note: In September 2018, the State Government declared the full implementation of free education for female students in public secondary schools. In January 2020, the free education policy for State-owned secondary schools was extended to include boys).</p>	<p>Social Protection:</p> <p>KaMAF 4.5: Support State to develop and enact the state Social Protection policy and law through the drafting of the State Social protection bill and advocacy to the assembly for its speedy passage and ascent by the Governor. And support the set-up of the State Social Investment Office (SIO) to manage, run and coordinate SP activities in the State.</p> <p>KaMAF 4.6: Support the establishment of the state Social Protection Agency and work with relevant stakeholders towards the development and costing of a state social protection policy implementation Action Plan. Thus, strengthening legal, financial and institutional structure and systems for management of social protection.</p> <ul style="list-style-type: none"> • Support to set up the state social protection technical working group and technical assistance for the development of a strategic plan for the Ministry of Human services. • Support with the Fiscal Space analysis for Social Protection and the establishment of the Social Protection Trust Fund. • Support to SP programme mapping, dialogue and development of the Kaduna Integrated framework for Social Protection programmes. • Support to the setup of the Kaduna State Social Protection Information Management System (KADSSPIMS); and the roll out of the rapid response register (data collection and analysis).
	<p>KaMAF 4.8: Development of a credible and costed Education Sector Plan (Sector Implementation Plan), including a results framework and ensure that sector performance reviews are carried out on an annual basis, with published findings.</p> <p>KaMAF 4.9: Commit to maintain and protect education sector expenditure of above 20% (of total public expenditure) and ensure the Annual State Budget call is online with the projections</p>

<p>of the MTEF; ensure timely and consistent monthly budget releases that are based on the profile set out at the start of the financial year.</p> <p>KaMAF 4.10: Engagement of Kaduna state partners on the PLANe programme (Partnership for Learning for all in Nigeria) to agree priorities, approaches and modalities including accountabilities for FCDO/programme and state government.</p>	<ul style="list-style-type: none"> • Provide technical assistance for the setup of the state (i) Household grant, (ii) Disability grant and (iii) Maternal and child health grant. • Strengthening of the Kaduna State Women Empowerment Fund – KADSWEF training package and the capacity building of the Kaduna State Rehabilitation Board for greater effectiveness and efficiency. • Support for the set-up of the Kaduna State Civil Society Social Protection Accountability Coalition. • Create Social Protection awareness campaign and social inclusion training of civil society actors, to strengthen their advocacy and engagement with government. • Collaborate with CSOs to advocate for the passage and approval for SP bill; plus, increased financing and coverage. • SP budget and expenditure tracking by CSOs; Communication and awareness raising on SP issues and Third-Party monitoring of state programmes. • Systems and capacity strengthening of National Social Safety Net Programme structures in Kaduna State (State Operations Coordinating Unit (SOCU) and State Cash Transfer Unit (SCTU)). 	<p>Education:</p> <p>KaMAF 4.7 - 4.9: Comprehensive support on policy implementation, planning, budgeting and coordination in the education sector, including:</p> <ul style="list-style-type: none"> • Provide technical assistance and quality assurance for development of the Education Sector Implementation Plan (ESP) and UBEC Strategic Plan.
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	<ul style="list-style-type: none"> • Provide technical assistance to support UBEB-SUBEB alignment through the development of the Medium-Term Basic Education Strategic Plan, as required by UBEB to enable access to funds. • Facilitate a high-level education sector performance review mechanism, including looking at budget releases and development of an action plan for implementation of the review recommendations. • Support the development of a donor coordination framework in the education sector. • Support to coalitions of Civil Society Organisations to engage constructively with the State Government for the strengthening of the education sector in Kaduna. • Support the application to secure additional resources from the Global Partnership for Education (through the Multiplier Grant). 	<p>KaMAF 4.10:</p> <ul style="list-style-type: none"> • PLANE to support improved learning outcomes, particularly for girls through i.e. technical assistance to improved teaching and learning practices. • PLANE to support communities and children's participation and learning, i.e. through addressing demand-side barrier to education 	<p>Responsible Organizations</p> <p>Ministry of Health Ministry of Education Community and Social Development Agency Ministry of Business, Innovation and Technology Ministry of Human Services and Social Development Planning and Budget Commission</p>
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	<p>State Primary Healthcare Development Board State Contributory Health Management Authority Ministry of Local Government Affairs Bureau of Statistics</p>	<p>The government of Kaduna state has taken very bold steps in tackling the scourge of COVID-19. Government has been very deliberate in engaging with health experts and development partners to address the pandemic challenge and going around the state to enforce lockdown measures. With close monitoring and implementation of COVID -19 measures and guidelines put in place to address the pandemic.</p> <p>Testing will need to be ramped up where it matters – particularly in urban or peri-urban areas (or other hotspots) and not limited to PHC facilities.</p> <p>Kaduna State government has set up a multi-sectoral steering committee on Social Protection which developed the Social Protection Policy with donor support (SCI).</p>	<p>Supporting the roll-out and implementation of the BHCPF in Kaduna state. Supporting the institutionalisation of COVID-19 response within a broader health systems-based, health security framework. Strengthen the governance framework for nutrition by enhancing a whole-of-government approach to food and nutrition security.</p> <p>Support and strengthen Social investment and social protection schemes in the state, through the Donor programming. Looking at issues of maternal and child cash transfer. Support development and capacity of federal and state level focused on North Western States through: 1) Improving enabling environment for social protection through strengthened policies, legislation and institutions at state and federal level; 2) Improving design and delivery of inclusive government social protection programmes through capacity building and system strengthening; and 3) Building accountability through public awareness and civil society strengthening.</p> <p>And support State adaptations in each of the results areas to be able to respond to the emerging challenges and opportunities in the social protection sector due to COVID. The aim is for these adapted activities to support the government to develop a coherent approach to shock responsive social protection, in the immediate term as a</p>	<p>The State Executive Council approved the Kaduna State Social Protection Policy in August 2020. The policy conforms with international conventions and provides a minimum social protection floor. The Steering Committee is currently working on a 3-year implementation plan for the policy. The State Executive plans to</p>
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<p>Initiate a Kaduna State Protection bill for the consideration of the State Assembly.</p> <p>Ethnic minorities, youth restiveness and political turbulence in the state continues to engender conflict and instability, driven largely by economic imbalances and social exclusion of groups. There is opportunity within the Protection framework to spotlight youth employment and inclusive development as added commitment by the government of the state.</p>	<p>response to COVID19 and longer term, to improve SRSP to future crises.</p> <p>Kaduna State with an estimated population of 9.4 million, has a relatively young population with about 43% less than 14 years and about 3% above 65 years.</p> <p>The huge strides made by Kaduna State government notwithstanding, Kaduna can be said to be a poor state with 56.5% poverty level. However, compared to other North-West States with a poverty rate 81.1%, Kaduna is in a better position.</p> <p>Kaduna State therefore being a youthful population cannot but pay close attention and frontally address issues of youth restiveness and instability, for which the core drivers are unemployment, youth poverty, social exclusion, inequality conflict and security challenges. All these issues, drivers and manifestations will require governments commitment and dedication to achieve poverty reduction,</p>
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	inclusive economic transformation, youth employment, etc.	KMAF Short-Term Deliverable 5: Supporting economic recovery through inclusive growth and development with a particular focus on employment and climate smart development
Short-term deliverable 2021-2022	<p>KaMAF 5.0: Develop websites for all municipal area councils and/or local government areas and use this as a platform to reach and serve municipal customers and diaspora population of the municipality and mobilise them for the development of the locality.</p> <p>KaMAF 5.1: Agrees to promote the use of shared ducts by utilities such as broadband providers so as to minimise costs and thereby encourage extension of broadband to more areas.</p> <p>KaMAF 5.2: will ensure all remuneration of reimbursement expenses payments to Kaduna municipal staff members are paid via electronic means to individuals' accounts (to encourage financial inclusion) and ask its contractors to do the same for their staff.</p> <p>KaMAF 5.3: Ensure Kaduna Investment Promotion Agency (KADIPA) and all other similar entities supported by development partners have adequate budget to operate, both</p>	<p>KaMAF 5:0: Skills for Prosperity Nigeria (S4P-N) commits to providing technical and capacity building interventions to both public and private partners at state level. The technical and capacity development interventions will be consulted with the state and will be based on institutional capacity assessment and a robust stakeholder satisfaction survey to determine the current gaps within the system as well as institutional levels.</p> <p>KaMAF 5:1: Technical and capacity building interventions may include but are not limited to:</p> <ol style="list-style-type: none"> Institutionalize formal industry-based apprenticeship / traineeship as a choice career-oriented learning pathway for youth while ensuring quality, relevance, cost effectiveness and equity in technical and vocational skills development. Improve the quality of training delivery and assessment by reviewing current quality assurance frameworks. Capacitate partners in integrating RPL into enrolment processes as a means to increase access and promote lifelong learning. <p>KaMAF 5:2: Strengthen Public/Private Partnerships to increase training and job placement initiatives at state level as well as improve job outcomes for programme</p>

	<p>in terms of running costs and staffing and appropriate attendance at training.</p> <p>KaMAF 5.4: Prompt and appropriate support from KADIPA and other Kaduna institutions for investors coming into the State e.g. KADGIS helping with land allocation, prompt responses to investors for licence applications etc and consider investors security needs and requirements.</p>	<p>beneficiaries by engaging private sector and government, including civil society organisations in a way that would promote collaboration and mutual accountability in addressing skills-mismatches</p> <p>KaMAF 5.3: Work with state government, ITTF, Bol and SMEDAN to improve access to Entrepreneurship programmes, A2F including business development services to further promote self-employment and allow for a certain level of sustainability in the development and growth of new businesses at state level.</p>
	<p>KaMAF 5.5: Kaduna will collaborate on efforts to improve the broader business environment by making prompt necessary changes where appropriate as recommended by consultants to procedures and legislation.</p>	<p>KaMAF 5.4 – 5.6: LINKS programme will work in Kaduna to a) bring in / facilitate investment and facilitate the finding of finance or scale up of existing investments, focussing on health sector and sustainable investments.</p>
	<p>KaMAF 5.6: Not take measures which will distort or undermine businesses e.g. not distributing Agri inputs or seeds or fertiliser or mechanisation directly to recipients (which can undermine a business' market to do the same) but rather work through local and regional businesses to do the same.</p>	<p>KaMAF 5.7: FCDO will encourage FCDO Tech programmes to work in/with Kaduna.</p> <p>KaMAF 5.7: Government's commitment to achieve inclusion benchmarks such as empowerment, participation and leadership representation of disadvantaged groups – women (35%), Persons Living with Disability (15%), Youths (30%) ethnic minorities, etc.</p>

	<p>KaMAF 5.8: will focus on making investments climate smart (lower carbon and sustainable).</p> <p>NOTE: See separate UKNIAF Mutual Accountability Framework for UKNIAF programme.</p>	<p>NOTE: See separate UKNIAF Mutual Accountability Framework for UKNIAF programme.</p>
Responsible Organizations	<p>Ministry of Finance</p> <p>Planning and Budget Commission</p> <p>Ministry of Business, Innovation and Technology</p> <p>Ministry of Human Services and Social Development</p> <p>Kaduna Investments Promotion Agency</p> <p>Private Sector Organisations</p>	<p>The Municipal Councils around the world perform essentially the same functions; the knowledge sharing component of the project would be seeking to enable the LGAs / MCs learn about the requisite structures that need to be in place in a functional municipal council and also the best practices that need to be implemented in the running and management of the Council from their Developed World counterparts, some of which have had functional councils for over a hundred years.</p> <p>Besides the knowledge sharing needs, several of the Municipal Councils in Kaduna have developmental needs that they do not have the financial means and expertise to tackle; for which they could tap into their large Diaspora</p> <p>Development Partners skills, technical and vocational programmes will collaborate and partner these public/private institutions to train skilled and competent apprentices and artisans that can be deployed directly to both public and private institutions of government where their skills are required. These apprentices and artisans will be trained specifically to meet industry/government needs; while others will be supported to set up on their own as budding entrepreneurs and thereof create opportunities for more apprentices and artisans to be trained. The training and development will be of acceptable industrial and government trade test standards and will thus be certificated to a professional level.</p> <p>Owing to the disconnect between the industry and private sector organisation and public/private institutions for skilled artisans and apprentices; these development partner</p>

<p>population that can be mobilised to help meet some of these needs.</p>	<p>The LGAs/MCs play a vital role in delivering several of the services essential to the attainment of the Sustainable Development Goals (SDGs) and the initiatives outlined above will go a long way in empowering them in carrying out these functions.</p>	<p>programmes will seek to support government to address this gap.</p>
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This internet initiative for development website, requires a modest capital outlay per MC, and when completed is expected to help build the service delivery capacity of the MCs and catalyse a process in which its diaspora population by the magnitude of the resources and expertise they would be channelling to the respective MC, will become key player in the local economic development effort – a situation where the beneficiaries take true ownership. KADIPA to have adequate budget provision to complement Development Partners programmes support in areas of capacity building and materials e.g. pitch packs, investor outreach and scoping of potential projects.

RESOLUTION OF DIFFERENCES

1. If serious concerns emerge related to the performance of any of the signatories which could undermine the effectiveness of the Mutual Accountability Framework, Kaduna State Government and the Donor shall undertake to initiate early discussion to facilitate resolution of the concerns.
2. If other matters arise which Kaduna State Government and / or the Donor consider to be relevant to the objectives of the Mutual Accountability Framework and require urgent discussion, either side may call for dialogue, with the aim of working cooperatively to resolve the points at issue.
3. Conscious of the importance of maintaining flows of development assistance, it is expected that the mechanisms for dialogue described above shall resolve differences working through the modalities earlier identified and the monitoring and review framework. However, in exceptional cases, where engagement in dialogue does not resolve differences, the Donor and the Kaduna State Government shall re-assess the nature and relevance of development assistance to Kaduna State Government and the partnership framework.

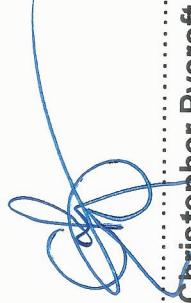
DURATION OF K-MAF

- This Kaduna Mutual Accountability Framework (KaMAF) shall come into effect on signature by the Kaduna State Government and the Donor. Its duration shall be aligned with the Kaduna State Government operations and shall be subject to a six-monthly KaMAF Strategic Partnership Dialogue as outlined earlier in the Monitoring and Review Framework. Adherence to the KaMAF by the Donor programmes shall terminate at the end of the programme. However, any new programme of the Donor coming into the state shall align with the principles of the KaMAF.
- The Kaduna Mutual Accountability Framework can be adjusted based on the recommendations of the Programme Coordination and Monitoring Board (PCMB) and approval by the KaMAF Partners Strategic Dialogue. The KaMAF can be terminated by three month's written notice by the Kaduna State Government and/or the Development Partner. Comprehensive discussion is required prior to termination, preferably at the quarterly meeting of the Donor and the Kaduna State Government or at the KaMAF Partners Strategic Dialogue.

SIGNATURE:

The Kaduna State Government and the Donor once details of this KaMAF are agreed.


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HE Governor Nasir Ahmed El'Rufai
Kaduna State Governor


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Dr Christopher Pycroft
Development Director, FCDO Nigeria