



OGP Local Action Plan Template

Off-line fillable form for the Open Government Strategic Vision

This section of the action plan lays out the strategic vision that will guide the actions of the jurisdiction throughout the action plan period. It should be based on policy principles, seek to achieve long-term outcomes and identify medium-term outputs.

Below is a fillable template with the fields of information to be completed that you can use to draft this section of the action plan. Please make sure you note the character limit for each textbox. **Please note that the final action plan must be submitted online through a platform provided by OGP Local.**



1. Duration

- 1.1. End of term of the current administration (*month/year*)

- 1.2. End of the action plan period (*month/year*)
(*Two months before the end of the government term*)

2. Foreword(s)

El prólogo puede ser escrito de forma conjunta o separada por representantes del gobierno y de la sociedad civil o un foro de múltiples partes interesadas. Esto debe incluir la ambición de este plan y cómo planean trabajar juntos en la implementación y el seguimiento.

Maximum 2000 characters



For Rosario, being elected as a local member of the Open Government Partnership in October 2020 meant recognition of more than twenty years of experience in Open Government public policies.

The context of the COVID-19 pandemic forced us to rethink ways of doing public policies , and revealed the importance of creating new tools to connect with citizens. This is why the Action Plan seeks to create new ways of governing through the constant collaboration of the Municipality with other actors, including the "Colectivo Ciudadano para el Gobierno Abierto" which is a city non-government stakeholders association for open government policies.

With the desire to create an essential change for the city, we have made a commitment to create an Action Plan that will allow us to have an open door government. We want to continue moving towards a city where every citizen is part of public decisions, listening to them but also being accountable and responsible.

3. Upload the introduction letter by the head of the jurisdiction, if available.

This option is available in the online form.

[English - Letter - Municipal mayor Pablo Javkin](#)

4. Open Government Challenges, Opportunities and Strategic Vision

Esta subsección detalla la Visión Estratégica de Gobierno Abierto en su área local que debe guiar los compromisos para el período del plan de acción:

4.1. What is the long-term vision for open government in your context and jurisdiction?

Maximum 1000 characters

Our Strategic Vision for Open Government is framed by the decision of the current municipal administration to accelerate the processes of digital transformation and deepen the construction of **public policies based on data and evidence**.

At the beginning of the current administration, we observed that our social life was completely immersed in a complex process of digital transformation. This has generated new ways of linking, of doing procedures, of establishing channels of participation, along with the need for new mechanisms to increase the efficiency of the State to interpret the quantity of data that we need to organize and use to define public policies.

But this modernization must take place in a humane way, without anyone being left out. We assume this as a challenge for our city administration, where the Open Government paradigm is a transversal tool that allows us to incorporate citizens into the discussion and creation of these public policies.

4.2. What are the achievements in open government to date (for example, recent open government reforms)?

Maximum 1500 characters

Our city has a long history of achievements in open government even before the paradigm was conceptualized. In our EOI we describe many of them, and here we will focus on the achievements of the last few years:

- **(2016-Present) Open Data Portal:** Implementation in accordance with Ordinance No. 9279. Today it's in a process of transformation according to the **Digital Transformation Project**
- **(2017) Rosario 2030 Strategic Plan:** We have called on the citizens of the municipality to discuss, consult and agree on the Third Strategic Plan of the city that continues the 20-year line of strategic planning, starting with the Rosario Strategic Plan (1998) and the Rosario Metropolitana Strategic Plan (2008).
- **(2019) Rosario Urban Plan (Update)**
- **(2019) Creation of the Directorate of Open Government,** to promote an active and transversal agenda based on transparency, participation and collaboration.
- **(2020-Present) We start a Citizen Acupuncture Laboratory (LAC)**
- **(2020-Present) Co-creation of the Open Government Dialogue Board** with CSOs
- Within the **Digital Transformation Project** of the municipality:
 - **(2020-Present) Creation of a [new participation portal](#)** with DECIDIM technology.
 - **(2020-Present) Development and planning of a [new Open Data Portal](#)** (Statistical + Administration + Open).
 - **(2020-Present) Development of a new city portal, rosario.gob.ar** website with a new transactional approach.
 - **(2021-Present) Evaluation of the **accessibility and usability of municipal web platforms**** for people with disabilities.

4.3. What are the current challenges/areas for improvement in open government that the jurisdiction wishes to tackle?

Maximum 1000 characters

A key part of the strategic vision of Municipal government focuses on improving decision-making through public data and evidence-based policies. At the same time, this objective must take into account the diversity of actors and issues, both in government and in civil society. To achieve these objectives, it is necessary to increase the capacity of State agents and to move forward with various actions to increase and improve the quality of the data produced by government, always taking into account transversal objectives such as gender policies and citizen participation. These commitments are aimed at resolving it and introducing reforms on some of these issues.

4.4. What are the medium-term open government goals that the government wants to achieve?

Maximum 1000 characters

All the open government policies in our administration are framed by a central project of the Municipality of Rosario and the Secretariat of Modernization and Proximity, which is the digital transformation of the municipality.

This transformation includes proper administration and opening of data, including its publication, internal and by citizens use. It also requires the implementation of

technological solutions and the improvement of the capacities of state agents and citizens. Improving Access to Public Information processes includes active and passive transparency.

This includes the development of a system interoperability platform, a digital citizenship program, and a new transactional website more accessible, agile and transparent.

Finally, the monitoring and constant updating of participatory tools, incorporating evaluation mechanisms with the objective of transforming them into dynamic tools.

4.5. How does this action plan contribute to achieve the Open Government Strategic Vision?

Maximum 1000 characters

The commitments of the plan allow us to move forward transversally on issues that are fundamental to our Open Government Strategic Vision, framed in the transformation of interaction with citizens and evidence-based policies.

First commitment will allow us to generate dynamic and evaluable tools of citizen participation that adapt to the changes in our society. This is also reflected in the strengthening of public policies on environment and climate change, generating increased citizen participation and better monitoring of the Local Climate Action Plan.

As a third commitment, we will create tools and capacities that allow us to analyze public policies with a gender perspective and contribute to evidence-based policies. In the fourth commitment, we will continue working to improve the tools for Access to Public Information. Finally, we will seek to advance in terms of transparency through the Open Contracting Data Standard and joining the Open Contracting Partnership community.

4.6. How does the open government strategic vision contribute to the accomplishment of the current administration's overall policy goals?

Maximum 1000 characters

The current municipal government seeks from the first moment to accelerate the processes of digital transformation and the deepening of the construction of public policies based on data and evidence.

The creation of the Secretariat for Modernization and Proximity demonstrates the conviction to move forward on this path that is deeply related to the Open Government paradigm.

Therefore, this strategic vision of open government not only reaches the commitments of this plan, but also prioritizes the impact and importance of open government actions in local governance. It also seeks to build and design an active and transversal agenda on transparency, participation and collaboration, this is essential for strengthening the objective of the current administration.

It is important to consider that our vision involves the Government and Citizens as a whole, the value of this vision implies an advance in the control of government actions and the democratic exercise in general.

5. Engagement and Coordination in the Open Government Strategic Vision and OGP Action Plan

5.1. Please list the lead institutions responsible for the implementation of this OGP action plan?

Maximum 1000 characters

Office, Agency, Department or Ministry
Secretariat of Modernization and Proximity
Secretariat of Gender and Human Rights
Secretariat of Environment and Public Space
Coordination of Municipal Cabinet
Directorate of Research, Public Ethics, Transparency
Add lines above as necessary

5.2. What kind of institutional arrangements are in place to coordinate between government agencies and departments to implement the OGP action plan?

Maximum 1000 characters

The participation of the Coordination of Municipal Cabinet, which is the coordinating body of the secretariats into which municipal government is divided, enables us to make progress in this direction.

In addition, the Ministry of Modernization and Proximity also acts as a transversal entity, being the secretariat responsible for the technological modernization of the municipality and the tools for citizen participation.

Finally, during the co-creation phase, this interaction was also strengthened in the relationship with citizens and CSOs with the creation of thematic but also transversal spaces for discussing commitments.

5.3. What kind of spaces have you used or created to enable the collaboration between government and civil society in the co-creation and implementation of this action plan? Mention both offline and online spaces.

Maximum 1000 characters

Initially, with the creation of the Open Government Dialogue Board (multistakeholder forum), we have formed a local network of more than 20 organisations and active social actors.

We have implemented a [co-creation process](#) online on the [Rosario Participa](#) platform that uses Decidim technology. This platform was implemented as part of the objectives of the Secretariat for Modernization and Proximity.

We have set up various forums for participation and awareness-raising:

- 1- [“Deciding Together: Co-Construction of Public Policies”](#) is a series of events on innovation, citizen participation and participatory democracy.
- 2- [Meetings](#) of co-creation of Action Plan.
- 3- Public consultations on the [thematics](#) of the Action Plan and on its [proposals](#).
- 4- Ultimately, we use the [Padlet](#) tool to conduct a public consultation with the aim of adding comments on the five shortlisted projects. In parallel, we held thematic

meetings with municipal secretariats, related social organizations and the Open Government Dialogue Board.

5.4. What measures did you take to ensure diversity of representation (including vulnerable or marginalized populations) in these spaces?

Maximum 1000 characters

Citizen participation is a fundamental axis of the Municipality of Rosario and therefore has various tools to ensure diversity in participation. In this particular case, all municipal actors were involved in the process through internal communication with a view to incorporating government territorial and sectorial agendas.

In addition, the process was disseminated through the "[Consejos Barriales](#)" a system of neighbourhood councils and the municipality's social networks to reach out to residents who are unfamiliar with the issue.

Finally, the creation of the "Colectivo Ciudadano para el Gobierno Abierto de Rosario" with more than twenty-five civil society organizations and dissemination through the Federation of Argentine Foundations (FEDEFA) helped to have a different perspective from organized civil society.

5.5. Who participated in these spaces?

Mention the type of different groups that participated in the co-creation process.

Maximum 1000 characters

Throughout this process of participation, the following have been involved:

- **Agents of the Municipal State** (at least 10 areas represented by six secretariats and entities: Coordination of Municipal Cabinet, Modernization and Proximity, Gender and Human Rights, Environment and Public Space, Mobility, General Directorate of Investigations, Public Ethics and Transparency).
- **Representatives of civil society organizations** working on the following topics: civic participation, culture, health and food, education, gender, labour and economics, legislation, ecology and climate action, among others.
- **Citizens** who have contributed about their experiences of the day, especially talking about ecology, urbanism and civic participation.

5.6. How many groups participated in these spaces?

33

5.7. How many meetings were held in the co-creation process?

Write a number between 0-50.

6

5.8. How will government and non-governmental stakeholders continue to collaborate through the implementation of the action plan?

Maximum 1000 characters

The Open Government Dialogue Board will continue to function until the end of the current administration, not only monitoring the implementation of this plan but also incorporating other issues that were not included in the commitments.

The Dialogue Board and the government referents for the commitments will set up follow-up committees for each commitment. The commitments presented also require a strong presence of citizens and CSOs in their implementation, so it is impossible to separate the government-CSO collaboration in the process.

On the other hand, the use of a [digital platform](#) that allows the publication of government goals and commitments facilitating citizen monitoring created by “Participes” project is being evaluated. This platform will be managed by citizens and CSO’s with the commitment of the state to generate the necessary actions to share relevant information.

6. Monitoring of the OGP Action Plan

6.1. Please describe what is the Independent Monitoring Body you have identified for this plan?

Maximum 1000 characters

The IMB will be based on the creation of a Science, Technology and Innovation Forum (CT+i) which will be an independent consultation and scientific-technical collaboration institution. This forum will play a fundamental role in the independent monitoring strategy as a space for collaboration between the various scientific and technological teams of Rosario and the region for the collaborative construction of indicators, the review of monitoring processes and proposals for improvement.

It will be coordinated by the “Centro de Estudios [PoliLab UNR](#)” (RES. CD 0491/19), founded in 2017, which is the public policy innovation laboratory of the National University of Rosario.

The implementation of this IMB will start once the submission of the Action Plan and the listing of its members added to the Action Plan Open Repository has been completed.

6.2. Provide the contact details for the independent monitoring body.

Name of contact at the monitoring body	Title	Email
Dr. Rita M. Grandinetti	Director of PoliLabUNR	ritagrandinetti@gmail.com
<i>Add lines above as necessary</i>		

6.3. What types of activities will you have in place to discuss progress on commitments with stakeholders?

Maximum 1000 characters

The Open Government Dialogue Board has a strategy for monitoring the implementation of this plan, which includes:

- Continue with monthly progress assessment meetings
- Implementation of an open agenda of thematic meetings on each commitment.
- Using a digital platform that allows the publication of government goals and commitments facilitating citizen monitoring created by “Participes” project, this platform will be managed by the citizenry and the CSO’s with the commitment of the state to generate the necessary actions to share relevant information.
- Accountability activities to be defined according to the milestones of each commitment.
- Publication of all relevant information on the Rosario Participa website and in the Open Repository of the Action Plan.
- The IMB also has in its work plan evaluation actions open to the public.

6.4. How will you regularly check in on progress with implementing agencies?

Maximum 1000 characters

The Directorate of Open Government is responsible for regularly coordinating the participation of the various areas involved in the meetings of the Open Government Dialogue Board.

The periodicity of these assessments is determined by the milestone of each commitment.

6.5. How will you share the results of your monitoring efforts with the public?

Maximum 1000 characters

The results will be published on our official citizen participation website Rosario Participa which means that it is freely accessible and secure to guarantee democratic processes. This website has been used to communicate the entire process of co-creating the Action Plan and we will continue to do so with the follow-up and implementation of it.

We will also share the results through the official social networks of the Secretariat for Modernization and Proximity and internal and external mailings from gobiernoabierto@rosario.gob.ar on order to ensure greater dissemination of the Plan’s follow-up.

Another mechanism is the dissemination of progress in the “Consejos Barriales” and, at each milestone, to carry out information and accountability public activities.

7. Endorsement from Non-Governmental Stakeholders

List the non-governmental stakeholders who participated in the co-creation process and endorse this action plan.

Name	Title	Affiliated entity (if any)
Andrea Camardo	Coordinator of Training Projects, International Planning and Strategic Cooperation	Centro Cultural Parque de España (CCPE)
Andrea Meinardi	President	Observatorio Legislativo Local
Cecilia Bianco	Coordinator	Taller Ecologista
Cristian Bergman	Director	Grupo Trascender
Delfina Chenevier	Political Incidence	Fridays for Future Rosario
Dora Saucedo	President	Centro de Desarrollo Integral para la Familia y la Mujer
Esteban Hernandez	President	Fundación Apertura
Estefanía Aranda	Member	PoliLab UNR
Eugenia Palillo	Member	Asociación Vecinal Monumento Nacional a la Bandera
Florencia Roveri	Coordinator	Nodo Tau
José Martinez	Technical Adviser	Acción Colectiva
Luis Cardoso Ayala	Executive Director	Acción Colectiva
Mailén Martinez	Coordinator of the “Observatorio Mulamá Rosario”	Mumalá - Mujeres de la Matria Latinoamericana
María Florencia Torres	Project Coordinator and International Cooperation	Fundación Nueva Generación Argentina
Mariana Sena	Secretary	Compromiso Vial
Maria Paola Ukic	Teacher and researcher	Instituto del Transporte (UNR)
Mario Raimondi	Coordinator	Fundación El Desafío
Mirko Moskat	Co-founder and Executive Director	Taller Ecologista
Paula Pico	Coordinator	TECHO
Ramiro Galassi	Project Coordinator	EnRedandoSalud
Rosa Rita Maenza	Teacher and researcher	UTN - UCEL - Red Académica de Gobierno Abierto
Victoria Bruch	Co-founder and Coordinator	EnRedandoSalud
Virginia Russo	Programming and production equipment	Centro Cultural Parque de España (CCPE)
Add lines above as necessary		

8. Upload the full Open Government Strategy, if available, or other relevant documents.
This option is available in the online form.

9. If you held an online co-creation/consultation please include the link of the website here:

Maximum 1000 characters

https://drive.google.com/drive/u/1/folders/1gvQgSAPIUoxaN3voM_xVpqzuL42kdNmJ
<https://participa.rosario.gob.ar/processes/planaccion>
<https://padlet.com/GARosario/Propuestas>
<https://www.facebook.com/RosarioParticipa>
<https://twitter.com/ModernizacionR>
<https://www.instagram.com/modernizacionros/?hl=es-la>